BOARD OF DIRECTORS' MEETING

Based on the Company's Articles of Association, Telkom's Board of Directors has a stipulation to hold an internal meeting once a month, but may hold other meetings at any time. Meanwhile, joint meetings between the Board of Directors and the Board of Commissioners are held at least 1 time in 4 months.

In meeting, a quorum is reached when more than half of the members of the Board of Directors are present or legally represented at the meeting. Each member of the Board of Directors who is present or legally represented has one vote. The decision making mechanism at the Board of Directors meeting is based on deliberation to reach consensus. If consensus is not reached, then decision making will be carried out based on the majority vote of the members of the Board of Directors who are present.

In 2021, Telkom Board of Directors has held 61 meetings. The following table explains the frequency of attendance of the Board of Directors' meetings during the 2021 reporting period.

				Boar	d of Dire	ctors' Att	e <mark>ndanc</mark> e a	nd Agen	ida at Inte	ernal Mee	tings				
No.	Date						Meeting's	s Agenda	1						
	January 5, 2021	1.		Report of O	perational I	Performan	ce & Revenu	e of W5 De	ecember 20	20					
		2.		Highlight R Format	eport of Co	nsolidated	Performanc	e Achiever	ment 2020 (CFU/FU and	d 2021 Radir	Report			
		3.		Report of Li	mited Ager	nda									
	Attendance		RA	DR ⁽¹⁾	AW ⁽¹⁾	HS ⁽¹⁾	FMV ⁽¹⁾	EW	HW ⁽¹⁾	MFR ⁽¹⁾	BSW ⁽¹⁾	BW ⁽²⁾			
	List		\checkmark	\checkmark	\checkmark	$\overline{\mathbf{v}}$	\checkmark	\checkmark	\checkmark	\checkmark	\checkmark	N/A			
	January 12, 2021	1.		Report of O	Report of Operational Performance & Revenue YtD December 2020 (Outlook)										
		2.		Report of 20	021 Corpora	te Theme's	Logo								
		3.		Kick Off of C	COVID-19 Va	iccine Task	Force of Tell	komGroup)						
		4.		Report of In	idiHome W	iFi Improve	ement								
		5.		Report of Li	mited Ager	nda									
	Attendance		RA	DR ⁽¹⁾	AW ⁽¹⁾	HS ⁽¹⁾	FMV ⁽¹⁾	EW	HW ⁽¹⁾	MFR ⁽¹⁾	BSW ⁽¹⁾	BW ⁽²			
	List							\checkmark		\checkmark		N/A			
	January 19, 2021	1.		Report of O	perational I	Performan	ce & Revenu	e of W2							
		2.		Report of Li	mited Ager	nda									
		3.		Report of Li	mited Ager	nda									
		4.		Report of Li	mited Ager	nda									
	Attendance		RA	DR ⁽¹⁾	AW ⁽¹⁾	HS ⁽¹⁾	FMV ⁽¹⁾	EW	HW ⁽¹⁾	MFR ⁽¹⁾	BSW ⁽¹⁾	BW ⁽²			
	List							\checkmark		\checkmark		N/A			
	January 26, 2021	1.		Report of O	perational I	Performan	ce & Revenu	e YtD Dece	ember 2020) (Closing) a	and W3 Jani	uary 202			
		2.		Report of Li	mited Ager	nda									
		3.		Report of Li	mited Ager	nda									
		4.		Report of Li	mited Ager	nda									
		5.		Report of Li	mited Ager	nda									
	Attendance List		RA	DR ⁽¹⁾	AW ⁽¹⁾	HS ⁽¹⁾	FMV ⁽¹⁾	EW	HW ⁽¹⁾	MFR ⁽¹⁾	BSW ⁽¹⁾	BW ⁽²			
			\checkmark	\checkmark	\checkmark		\checkmark	\checkmark		\checkmark	\checkmark	N/A			
				RAGAB Mat	erial Updat	e YtD Dese	mber 2020								
	January 27, 2021	1.						EW	HW ⁽¹⁾	MFR ⁽¹⁾	BSW ⁽¹⁾	BW ⁽²			
	Attendance	1.	RA	DR ⁽¹⁾	AW ⁽¹⁾	HS ⁽¹⁾						DAA.			
		1.	RA		AW ⁽¹⁾ √	HS ⁽ⁱ⁾ √		\checkmark		\checkmark					
	Attendance				\checkmark			\checkmark	\checkmark	\checkmark					
	Attendance List			DR ⁽¹⁾ √ Report of Li	√ mited Ager	√ nda	√ ce & Revenu	v	¥	\checkmark		N/A			
	Attendance List	1.		DR ⁽¹⁾ √ Report of Li	√ mited Ager	√ nda	v	v	¥	√ MFR ⁽¹⁾	√ BSW ⁽¹⁾				



				Boar			endance a				lings	
No.	Date						Meeting's	s Agenda				
-	February 9, 2021	٦.		Report of O	perational F	Performan	ce & Revenu	e YtD Janu	ary 2021 (O	utlook)		
		2.		Report of Li	mited Ager	nda						
		3.		Report of Li	mited Ager	nda						
	Attendance		RA	DR ⁽¹⁾	AW ⁽¹⁾	HS ⁽¹⁾	FMV ⁽¹⁾	EW	HW ⁽¹⁾	MFR ⁽¹⁾	BSW ⁽¹⁾	BW ⁽²⁾
	List		\checkmark	\checkmark	\checkmark	\sim	\checkmark	\checkmark	\checkmark	\checkmark	\checkmark	N/A
	February 16, 2021	1.		Report of O Program Pro			ce & Revenu)21)	e of W2 Fe	bruary 2021	(additional	Update SI	Priority
		2.		Report of Pr 113 BT	reparednes	s Task Forc	e of TIK Ever	nt PON XX	Papua 2021	and Task F	orce Satellit	e Launo
		3.		Report of Li	mited Ager	nda						
	Attendance List		RA	DR ⁽¹⁾	AW ⁽¹⁾	HS ⁽¹⁾	FMV ⁽¹⁾	EW	HW ⁽¹⁾	MFR ⁽¹⁾	BSW ⁽¹⁾	BW ⁽²
	List		\checkmark	\checkmark	\checkmark	\checkmark	\checkmark	\checkmark	\checkmark	\checkmark	\checkmark	N/A
).	February 22, 2021	1.		RAGAB Mat	erial Updat	e YtD Janu	ary 2021					
	Attendance List		RA	DR ⁽¹⁾	AW ⁽¹⁾	HS ⁽¹⁾	FMV ⁽¹⁾	EW	HW ⁽¹⁾	MFR ⁽¹⁾	BSW ⁽¹⁾	BW ⁽²
	LIJU		\checkmark	\checkmark	\checkmark	\checkmark	-	\checkmark	\checkmark	\checkmark	\checkmark	N/A
D.	February 23, 2021	1.		Report of Li	mited Ager	nda						
	2021	2.		Outcome) a	nd W3 Feb	ruary 2021	ce & Revenu	e YtD Janu	iary (Closing	g) (addition	al SI Metrik	
		3.		Report of Li	mited Ager	nda						
	Attendance List		RA	DR ⁽¹⁾	AW ⁽¹⁾	HS ⁽¹⁾	FMV ⁽¹⁾	EW	HW ⁽¹⁾	MFR ⁽¹⁾	BSW ⁽¹⁾	BM(2
	List		\checkmark	\checkmark	\checkmark	\sim	-	\checkmark	\checkmark	\checkmark	\checkmark	N/A
1.	March 2, 2021	1.					ce & Revenu	e of W4 Fe	bruary 2021			
		2.		Report of Li								
	Attendance List		RA	DR ⁽¹⁾	AW ⁽¹⁾	HS ⁽¹⁾	FMV ⁽¹⁾	EW	HW ⁽¹⁾	MFR ⁽¹⁾	BSW ⁽¹⁾	
	List		RA √						\checkmark			N/A
2.		1.		√ Report of O					\checkmark			N/A
2.	List			√ Report of O _l (Outlook)	√ perational F	√ Performanc	√ ce, Revenue		\checkmark			N/A
2.	List	2.		√ Report of O (Outlook) Report relat	√ perational F red to COVI	√ Performano D-19 Platfo	√ ce, Revenue		\checkmark			N/A
2.	List	2. 3.		√ Report of O (Outlook) Report relat Report of Li	√ perational F red to COVII mited Ager	√ Performano D-19 Platfo nda	√ ce, Revenue		\checkmark			N/A
2.	List	2. 3. 4.		√ Report of O (Outlook) Report relat Report of Lin Report of Lin	√ perational F ced to COVII mited Ager mited Ager	√ Performano D-19 Platfo nda nda	√ ce, Revenue		\checkmark			N/A
2.	List	2. 3. 4. 5.		√ Report of O (Outlook) Report relat Report of Lin Report of Lin	√ perational F ed to COVI mited Ager mited Ager mited Ager	√ Performand D-19 Platfo nda nda	√ ce, Revenue		\checkmark			N/A
2.	List March 9, 2021	2. 3. 4.	V	√ Report of O (Outlook) Report relat Report of Lin Report of Lin Report of Lin	√ perational F mited Ager mited Ager mited Ager mited Ager	√ Performano D-19 Platfo nda nda nda	√ ce, Revenue rm	√ & Progress	√ s SI Action E	√ Based YtD F	√ ebruary 202	N/A 21
2.	List	2. 3. 4. 5.	V	√ Report of O (Outlook) Report relat Report of Lin Report of Lin Report of Lin DR ^m	√ perational F mited to COVII mited Ager mited Ager mited Ager AW [®]	√ Performano D-19 Platfo nda nda nda nda	√ ce, Revenue rm FMV ®	√ & Progress EW	√ s SI Action E HW ⁽⁷⁾	√ Based YtD F MFR ⁽¹⁾	√ ebruary 202 BSW ⁽¹⁾	N/A 21 BW (*
	List March 9, 2021 Attendance List	2. 3. 4. 5.	V	√ Report of Op (Outlook) Report relat Report of Lin Report of Lin Report of Lin Report of Lin DR ⁽¹⁾ √	√ perational R mited Ager mited Ager mited Ager mited Ager mited Ager M™	√ Performano D-19 Platfo Inda Inda Inda Inda Inda	√ ce, Revenue rm FMV ^m √	√ & Progress EW √	√ s SI Action E HW ^m √	√ Based YtD F	√ ebruary 202	N/A 21 BW (*
	List March 9, 2021 Attendance	2. 3. 4. 5. 6.	√ RA √	√ Report of O((Outlook) Report relat Report of Lin Report of Lin Report of Lin DR ⁽¹⁾ √ Report of O	√ perational F mited Ager mited Ager mited Ager mited Ager M™ √ perational F	√ Performano D-19 Platfo Inda Inda Inda Ma® ¥S [®] √ Performano	√ ce, Revenue rm FMV ^m √	√ & Progress EW √	√ s SI Action E HW ^m √	√ Based YtD F MFR ⁽¹⁾	√ ebruary 202 BSW ⁽¹⁾	N/A 21 BW (*
	List March 9, 2021 Attendance List March 16, 2021	2. 3. 4. 5.	√ RA √	√ Report of O (Outlook) Report of Lin Report of Lin Report of Lin Report of Lin DR ^m √ Report of O Report of O	√ perational R mited Ager mited Ager mited Ager mited Ager AW ™ √ perational R mited Ager	√ Performano D-19 Platfo Inda Inda Inda Mam Y Performano Inda	√ ce, Revenue rm FMV ® √ ce & Revenu	√ & Progress EW √ e W2 Marc	√ s SI Action E HW ^m √ h 2021	√ Based YtD F MFR ⁽ⁿ⁾ √	√ ebruary 202 BSW ^(t) √	N/A 21 BW ^(r) N/A
	List March 9, 2021 Attendance List	2. 3. 4. 5. 6.	√ RA √	√ Report of O (Outlook) Report relat Report of Lin Report of Lin Report of Lin DR ⁽¹⁾ √ Report of O Report of Lin DR ⁽¹⁾	√ perational F mited Ager mited Ager mited Ager mited Ager AW [®] √ perational F mited Ager	√ Performano D-19 Platfo nda nda nda HS ⁽¹⁾ √ Performano nda HS ⁽¹⁾	√ ce, Revenue rm FMV [®] √ ce & Revenu FMV [®]	√ & Progress EW √ e W2 Marc EW	√ s SI Action E HW ^m √ h 2021 HW ^m	√ Based YtD F MFR ⁽¹⁾ √	√ ebruary 202 BSW ⁽⁰⁾ √	N/A BW ⁽ N/A
3.	List March 9, 2021 Attendance List March 16, 2021 Attendance List	2. 3. 4. 5. 6. 1. 2.	√ RA √	√ Report of O (Outlook) Report relat Report of Lin Report of Lin Report of Lin DR ⁽¹⁾ √ Report of O Report of Lin DR ⁽¹⁾	√ perational F mited Ager mited Ager mited Ager mited Ager AW ⁽¹⁾ √ perational F mited Ager AW ⁽¹⁾ √	√ Performano D-19 Platfo nda nda nda HS ⁽¹⁾ √ Performano nda HS ⁽¹⁾	√	V & Progress EW V e W2 Marc EW V	√ s SI Action E HW ⁽ⁿ⁾ √ h 2021 HW⁽ⁿ⁾ √	√ Based YtD F MFR ⁽¹⁾ √	√ ebruary 202 BSW ⁽⁰⁾ √	N/A 21 BW ^(t) N/A
3.	List March 9, 2021 Attendance List March 16, 2021 Attendance	2. 3. 4. 5. 6. 1. 2.	√ RA √	√ Report of O (Outlook) Report of Lin Report of Lin Report of Lin DR ⁽¹⁾ √ Report of O Report of Lin DR ⁽¹⁾ √ Report of O	√ perational F mited Ager mited Ager mited Ager mited Ager √ perational F mited Ager ↓ perational F	√ Performano D-19 Platfo Inda Inda Inda Inda MS ⁽¹⁾ √ Performano V Performano	√	V & Progress EW V e W2 Marc EW V	√ s SI Action E HW ⁽ⁿ⁾ √ h 2021 HW⁽ⁿ⁾ √	√ Based YtD F MFR ⁽¹⁾ √	√ ebruary 202 BSW ⁽⁰⁾ √	N/A 21 BW ^(t) N/A
3.	List March 9, 2021 Attendance List March 16, 2021 Attendance List	2. 3. 5. 6. 1. 2.	√ RA √	√ Report of O (Outlook) Report relat Report of Lin Report of Lin Report of Lin DR ^m √ Report of O Report of O Report of O Report of O Report of O Report of O	√ perational R mited Ager mited Ager mited Ager mited Ager AW ⁽ⁿ⁾ √ perational R mited Ager ↓ perational R mited Ager	√ Performano D-19 Platfo Inda Inda Inda Mao V Performano Inda	√	V & Progress EW V e W2 Marc EW V	√ s SI Action E HW ⁽ⁿ⁾ √ h 2021 HW⁽ⁿ⁾ √	√ Based YtD F MFR ⁽¹⁾ √	√ ebruary 202 BSW ⁽⁰⁾ √	N/A 21 BW ^(t) N/A
3.	List March 9, 2021 Attendance List March 16, 2021 Attendance List March 23, 2021	2. 3. 4. 5. 6. 1. 2.	√ RA √ RA √	√ Report of O (Outlook) Report relat Report of Lin Report of Lin Report of Lin DR ⁽¹⁾ √ Report of O Report of O Report of O Report of O Report of O Report of O	√ perational F mited Ager mited Ager mited Ager mited Ager AW™ √ perational F mited Ager mited Ager mited Ager	√ Performano D-19 Platfo nda nda nda HS ^m √ Performano nda HS ^m √ Performano	√ ce, Revenue rm ✓ ✓ ce & Revenu FMV [®] ✓ Ce & Revenu	√ & Progress EW √ e W2 Marc EW √ e YtD Febr	√ s SI Action E HW ^m √ h 2021 HW ^m √ uary (Closir	√ Based YtD F MFR ^m √ MFR ^m √ MFR ^m √ mg) and W3	√ ebruary 202 BSW ⁽ⁿ⁾ √ BSW ⁽ⁿ⁾ √ March 2021	N/A BW ⁽⁰ N/A BW ⁽¹
3.	List March 9, 2021 Attendance List March 16, 2021 Attendance List March 23, 2021 Attendance	2. 3. 5. 6. 1. 2.	√ RA √ RA RA	√ Report of O (Outlook) Report of Lin Report of Lin Report of Lin DR ⁽⁷⁾ √ Report of O Report of Lin DR ⁽⁷⁾ √ Report of O Report of O Report of Lin Report of Lin Report of Lin	√ perational F mited Ager mited Ager mited Ager mited Ager AW ⁽¹⁾ √ perational F mited Ager mited Ager mited Ager AW ⁽¹⁾	√ Performano D-19 Platfo nda nda nda HS ⁽¹⁾ √ Performano nda N Performano nda nda	√	V & Progress V e W2 Marc €W V e YtD Febr	√ s SI Action E HW ⁽ⁿ⁾ √ h 2021 HW ⁽ⁿ⁾ √ uary (Closir HW ⁽ⁿ⁾	√ Based YtD F MFR ⁽¹⁾ √ MFR ⁽¹⁾ √ ng) and W3	√ ebruary 202 BSW ⁽⁰⁾ √ March 2021 BSW ⁽⁰⁾	N/A 21 BW ^(t) N/A BW ^(t) N/A
3.	List March 9, 2021 Attendance List March 16, 2021 Attendance List March 23, 2021 Attendance	2. 3. 4. 5. 6. 1. 2. 2. 3.	√ RA √ RA √	√ Report of O (Outlook) Report of Lin Report of Lin Report of Lin DR ⁽⁷⁾ √ Report of O Report of Lin DR ⁽⁷⁾ √ Report of O Report of C Report of C Report of Lin DR ⁽⁷⁾ √	√ perational F mited Ager mited Ager mited Ager mited Ager √ perational F mited Ager √ perational F mited Ager mited Ager mited Ager	√ Performano D-19 Platfo Inda Inda Inda INS ⁽¹⁾ √ Performano Inda INS ⁽¹⁾ √ Performano Inda INS ⁽¹⁾ √	√	√ & Progress EW √ e W2 Marc EW √ e YtD Febr	√ s SI Action E HW ^m √ h 2021 HW ^m √ uary (Closir	√ Based YtD F MFR ^m √ MFR ^m √ MFR ^m √	√ ebruary 202 BSW ⁽ⁿ⁾ √ BSW ⁽ⁿ⁾ √ March 2021	N/A BW ⁽¹ N/A BW ⁽¹ N/A
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3.	List March 9, 2021 Attendance List March 16, 2021 Attendance List March 23, 2021 Attendance List March 25, 2021 Attendance	2. 3. 4. 5. 6. 1. 2. 3. 3. 1.	√ RA √ RA √ RA √	√ Report of O (Outlook) Report of Lin Report of Lin Report of Lin DR ⁽¹⁾ √ Report of O Report of O Report of Lin DR ⁽¹⁾ √ Report of O Report of Lin DR ⁽¹⁾ √ Report of Lin DR ⁽¹⁾ √ Report of Lin DR ⁽¹⁾ √ Report of Lin Report of Lin Repo	√ perational R mited Ager mited Ager mited Ager mited Ager √ perational R mited Ager M ⁽⁰⁾ √ perational R mited Ager mited Ager mited Ager M ⁽⁰⁾ √ perational R	√ Performano D-19 Platfo Inda Inda Inda Inda V Performano Inda Inda Inda Inda Inda Inda Inda Inda	√	V & Progress V e W2 Marc €W V e YtD Febr	√ s SI Action E HW ⁽ⁿ⁾ √ h 2021 HW ⁽ⁿ⁾ √ uary (Closir HW ⁽ⁿ⁾	√ Based YtD F MFR ⁽¹⁾ √ MFR ⁽¹⁾ √ ng) and W3	√ ebruary 202 BSW ⁽⁰⁾ √ March 2021 BSW ⁽⁰⁾	N/A 21 BW ^{(t} N/A BW ^{(t} N/A
3.	List March 9, 2021 Attendance List March 16, 2021 Attendance List March 23, 2021 Attendance List	2. 3. 4. 5. 6. 1. 2. 3. 3. 1.	√ RA √ RA √ RA √	√ Report of O((Outlook) Report of Lin Report of Lin Report of Lin Report of Lin DR ⁽ⁿ⁾ √ Report of O(Report of O) Report of Lin DR ⁽ⁿ⁾ √ Report of O(Report of O) Report of Lin DR ⁽ⁿ⁾ √ Report of Lin Report of Lin	√ perational F mited Ager mited Ager mited Ager mited Ager mited Ager √ perational F mited Ager mited Ager mited Ager mited Ager Mon √ perational F mited Ager mited Ager mited Ager 2011 ndividu	√ Performano D-19 Platfo nda nda nda nda HS ⁽ⁿ⁾ √ Performano nda HS ⁽ⁿ⁾ √ Performano nda nda HS ⁽ⁿ⁾ √ Performano nda Na Performano nda	√	√ & Progress V e W2 Marc EW √ e YtD Febr EW √	√ s SI Action E HW ^m √ h 2021 HW ^m √ uary (Closir HW ^m √	√ Based YtD F MFR ⁽¹⁾ √ MFR ⁽¹⁾ √ MFR ⁽¹⁾ √	√ ebruary 202 BSW ⁽⁰⁾ √ March 2021 BSW ⁽⁰⁾ √	N/A BW ⁽¹ N/A BW ⁽¹ N/A BW ⁽¹ N/A
3. 4.	List March 9, 2021 Attendance List March 16, 2021 Attendance List March 23, 2021 Attendance List March 25, 2021 Attendance	2. 3. 4. 5. 6. 1. 2. 3. 3. 1.	√ RA √ RA √ RA √ RA	√ Report of O (Outlook) Report of Lin Report of Lin Report of Lin DR ⁽¹⁾ √ Report of O Report of Lin DR ⁽¹⁾ √ Report of Lin Report of Lin Report of Lin Report of Lin Report of Lin Report of Lin Report of Lin DR ⁽¹⁾ √ Report of Lin DR ⁽¹⁾ √	√ perational F mited Ager mited Ager mited Ager mited Ager AW ⁽¹⁾ √ perational F mited Ager mited Ager mited Ager Mited Ager Mited Ager AW ⁽¹⁾ √ perational F mited Ager Mited Ager AW ⁽¹⁾ √	√ Performano D-19 Platfo nda nda nda HS ⁽¹⁾ √ Performano nda HS ⁽¹⁾ √ Performano nda HS ⁽¹⁾ √ Performano nda HS ⁽¹⁾ √ Performano nda HS ⁽¹⁾ √	√	V & Progress V e W2 Marc e W2 Marc e W2 Marc v e YtD Febr V e YtD Febr V v	√ s SI Action E HW ⁽ⁿ⁾ √ h 2021 HW ⁽ⁿ⁾ √ uary (Closin HW ⁽ⁿ⁾ √	√ Based YtD F MFR ⁽¹⁾ √ mg) and W3 MFR ⁽¹⁾ √	√ ebruary 202 BSW ⁽⁰⁾ √ March 2021 BSW ⁽⁰⁾ √ BSW ⁽⁰⁾	N/A 21 BW ⁽¹ N/A BW ⁽¹ N/A BW ⁽¹ N/A
3.	List March 9, 2021 Attendance List March 16, 2021 Attendance List March 23, 2021 Attendance List March 25, 2021 Attendance	2. 3. 4. 5. 6. 1. 2. 3. 1. 2. 3. 1. 2. 3. 1. 2.	√ RA √ RA √ RA √ RA √	√ Report of O (Outlook) Report of Lin Report of Lin Report of Lin DR ⁽¹⁾ √ Report of O Report of C Report of C Report of C Report of Lin DR ⁽¹⁾ √ Report of Lin Report of Lin Report of Lin Report of Lin DR ⁽¹⁾ √ Report of Lin DR ⁽¹⁾ √ RAGAB Matt Report of 20 DR ⁽¹⁾	√ perational F mited Ager mited Ager mited Ager mited Ager wm √ perational F mited Ager wm √ perational F mited Ager mited Ager wm √ perational F mited Ager	√ Performano D-19 Platfo Inda Inda<	√	V & Progress V e W2 Marc e W2 Marc e W2 Marc v e YtD Febr V e YtD Febr V v	√ s SI Action E HW ⁽ⁿ⁾ √ h 2021 HW ⁽ⁿ⁾ √ uary (Closin HW ⁽ⁿ⁾ √	√ Based YtD F MFR ⁽¹⁾ √ mg) and W3 MFR ⁽¹⁾ √	√ ebruary 202 BSW ⁽⁰⁾ √ March 2021 BSW ⁽⁰⁾ √ BSW ⁽⁰⁾	N/A 21 BW ⁽¹ N/A BW ⁽¹ N/A BW ⁽¹ N/A
12. 13. 14.	List March 9, 2021 Attendance List March 16, 2021 Attendance List March 23, 2021 Attendance List March 25, 2021 Attendance	2. 3. 5. 6. 1. 2. 3. 1. 2. 3. 1. 1. 2. 3. 1. 1. 2. 3. 1. 1. 2. 3. 1. 1. 2. 3. 1. 1. 2. 3. 1. 3. 3. 1. 1. 3. 3. 3. 3. 3. 3. 3. 3. 3. 3	√ RA √ RA √ RA √ RA √	√ Report of O (Outlook) Report of Lin Report of Lin Report of Lin Report of Lin DR ⁽ⁿ⁾ √ Report of O Report of C Report of C Report of Lin DR ⁽ⁿ⁾ √ Report of Lin Report of C Report of C DR ⁽ⁿ⁾ √ RAGAB Mate Report of O DR ⁽ⁿ⁾ √ RAGAB Mate Report of O DR ⁽ⁿ⁾ √ Report of O	√ perational F mited Ager Mteas mited Ager mited Ager Mteas mited Ager mited Ager	√ Performano D-19 Platfo nda nda nda nda nda nda nda nda nda N V Performano nda nda HS ⁽⁰⁾ √ Performano nda HS ⁽⁰⁾ √ Performano nda HS ⁽⁰⁾ √ Performano √ Performano √	√	V & Progress V e W2 Marc e W2 Marc e W2 Marc v e YtD Febr V e YtD Febr V v	√ s SI Action E HW ⁽ⁿ⁾ √ h 2021 HW ⁽ⁿ⁾ √ uary (Closin HW ⁽ⁿ⁾ √	√ Based YtD F MFR ⁽¹⁾ √ mg) and W3 MFR ⁽¹⁾ √	√ ebruary 202 BSW ⁽⁰⁾ √ March 2021 BSW ⁽⁰⁾ √ BSW ⁽⁰⁾	N/A 21 BW ⁽² N/A BW ⁽² N/A BW ⁽²
13.	List March 9, 2021 Attendance List March 16, 2021 Attendance List March 23, 2021 Attendance List March 25, 2021 Attendance	2. 3. 5. 6. 1. 2. 3. 1. 2. 3. 1. 2. 2.	√ RA √ RA √ RA √ RA √	√ Report of O (Outlook) Report of Lin Report of Lin Report of Lin Report of Lin DR ⁽ⁿ⁾ √ Report of O Report of C Report of C Report of C Report of C Report of Lin Report of Lin Report of C Report of C DR ⁽ⁿ⁾ √ Report of C Report of C DR ⁽ⁿ⁾ √ Report of C Report of C DR ⁽ⁿ⁾ √ Report of C DR ⁽ⁿ⁾ C	√ perational F mited Ager Mteas mited Ager mited Ager Mteas mited Ager mited Ager	√ Performano D-19 Platfo nda nda nda nda nda nda nda nda nda N V Performano nda nda HS ⁽⁰⁾ √ Performano nda HS ⁽⁰⁾ √ Performano nda HS ⁽⁰⁾ √ Performano √ Performano √	√	V & Progress V e W2 Marc e W2 Marc e W2 Marc v e YtD Febr V e YtD Febr V v	√ s SI Action E HW ⁽ⁿ⁾ √ h 2021 HW ⁽ⁿ⁾ √ uary (Closin HW ⁽ⁿ⁾ √	√ Based YtD F MFR ⁽¹⁾ √ mg) and W3 MFR ⁽¹⁾ √	√ ebruary 202 BSW ⁽⁰⁾ √ March 2021 BSW ⁽⁰⁾ √ BSW ⁽⁰⁾	BW ⁽² N/A BW ⁽² N/A

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No.	Date						Meeting's	s Agenda				
7.	April 6, 2021	1.		Report of O	perational F	Performan	ce, Revenue	& Progress	SI Action E	ased YtD N	1arch 2021 (Outlook
		2.		Report of Ja	ıkX: QuickW	/in IndiHor	ne Progress					
		3.		Report of Li	mited Ager	nda						
		4.		Report of Li	mited Ager	nda						
		5.		Report of Li	- mited Ager	nda						
		6.		Report of Li	- mited Ager	nda						
	Attendance		RA	DR ⁽¹⁾	AW ⁽¹⁾	HS ⁽¹⁾		EW	HW ⁽¹⁾	MFR ⁽¹⁾	BSW ⁽¹⁾	BW ⁽²⁾
	List			√	~						√	N/A
8.	April 13, 2021	1.		Report of O	perational F	Performan	ce & Revenu	e W1 April	2021			
		2.		Report of Li	, mited Ager	nda						
		3.		Report of Li								
		4.		Report of Li								
	Attendance		RA	DR ⁽¹⁾	AW ⁽¹⁾	HS ⁽¹⁾		EW	HW ⁽¹⁾	MFR ⁽¹⁾	BSW ⁽¹⁾	BW ⁽²⁾
	List		√			√	√		√	√	√	N/A
9.	April 19, 2021	1.	v	· · ·		•	YtD March 2	•	V	v	V	,
		2.		RAGAB Mat	1 5							
	Attendance		RA	DR ⁽¹⁾	AW ⁽¹⁾	HS ⁽¹⁾	FMV ⁽¹⁾	EW	HW ⁽¹⁾	MFR ⁽¹⁾	BSW ⁽¹⁾	BW ⁽²
	List		√	√		√	√	~	√	√	√	N/A
20.	April 20, 2021	1.	V		perational [ce & Revenu					,, .
	, (pin 20, 202)	2.		Report of Li					, (ereenig)			
	Attendance		RA	DR ⁽¹⁾	AW ⁽¹⁾	HS ⁽¹⁾		EW	HW ⁽¹⁾	MFR ⁽¹⁾	BSW ⁽¹⁾	BW ⁽²
	List		√		√	√	√		√	√		N/A
21.	April 26, 2021	1.	V	RAGAB Mat				V	V	V	V	14/7 (
	April 20, 2021	2.					n (PDP) Dap	en				
		3.					D Financial Y					
	Attendance		RA	DR(1)	AW ⁽¹⁾	HS ⁽¹⁾	FMV ⁽¹⁾	EW	HW ⁽¹⁾	MFR ⁽¹⁾	BSW ⁽¹⁾	BW ⁽²
			nn	DR		115	1 1 1 1			PH K	0.511	
	List		- /	- /		- /	- /	- /	- /	- /	- /	NI/A
17		1	\checkmark	√ Submission	√ of Commu	√	V	√ N regardin	√ a Achiever		√	N/A
22.	April 28, 2021	1.		√ Submission Performanc	√ of Commu e to Stakeh	√ nication (N older	√ Iews Release	√ e) regardin	√ g Achieverr	√ nent of FY 2	√ 020 Financi	
22.		1.		Performanc	e to Stakeh	older	v				√ 020 Financi	
22.				Performanc	e to Stakeh GMS Progre	older ess and Anr	lews Release				 020 Financi	
2.	April 28, 2021 Attendance	2.	√ RA	Performance Report of A	e to Stakeh GMS Progre	older ess and Anr	lews Release				√ 020 Financi BSW ⁽¹⁾	al
2.	April 28, 2021	2.		Performanc Report of A Report of G	e to Stakeh GMS Progre ving THR fo	older ess and Anr or Retirees	lews Release	of 2020 Fir	nancial Year			al
22.	April 28, 2021 Attendance	2.	RA	Performanc Report of A Report of G DR ⁽¹⁾ √	e to Stakeh GMS Progre ving THR fo AW™ √	iolder ess and Anr pr Retirees HS⁽¹⁾ V	Iews Release nual Report o FMV [™]	of 2020 Fir EW	nancial Year HW ™ √	MFR ⁽¹⁾	BSW ⁽¹⁾	BW ⁽²
22.	April 28, 2021 Attendance List	2.	RA	Performanc Report of A Report of G DR ⁽¹⁾ √	e to Stakeh GMS Progre ving THR fo AW™ √ perational F	iolder ess and Anr pr Retirees HS⁽¹⁾ V Performand	Iews Release	of 2020 Fir EW	nancial Year HW ™ √	MFR ⁽¹⁾	BSW ⁽¹⁾	BW ⁽²
22.	April 28, 2021 Attendance List	2. 3. 1.	RA	Performance Report of A Report of G DR ⁽¹⁾ V Report of O	e to Stakeh GMS Progre ving THR fo AW (1) v perational R mited Ager	iolder ess and Anr or Retirees HS ® V Performand	Iews Release nual Report o FMV [™]	of 2020 Fir EW	nancial Year HW ™ √	MFR ⁽¹⁾	BSW ⁽¹⁾	BW ⁽²
22.	April 28, 2021 Attendance List	2. 3. 1. 2.	RA	Performance Report of A Report of G DR ⁽¹⁾ V Report of O Report of Li	e to Stakeh GMS Progre ving THR fo AW ⁽¹⁾ perational F mited Ager mited Ager	iolder ess and Anr or Retirees HS ⁽¹⁾ V Derformand nda	Iews Release nual Report o FMV [™]	of 2020 Fir EW	nancial Year HW ™ √	MFR ⁽¹⁾	BSW ⁽¹⁾	BW ⁽²
22.	April 28, 2021 Attendance List	2. 3. 1. 2. 3.	RA	Performance Report of A(Report of G DR ⁽¹⁾ √ Report of O Report of Li Report of Li	e to Stakeh GMS Progre ving THR fo AW ⁽ⁿ⁾ V perational R mited Ager mited Ager mited Ager	iolder ess and Anr or Retirees HS (1) V Performand inda	Iews Release nual Report o FMV [™]	of 2020 Fir EW	nancial Year HW ™ √	MFR ⁽¹⁾	BSW ⁽¹⁾	BW ⁽²
22.	April 28, 2021 Attendance List	2. 3. 1. 2. 3. 4.	RA	Performance Report of Al Report of G DR ⁽¹⁾ V Report of C Report of Li Report of Li Report of Li	e to Stakeh GMS Progre ving THR fo AW ⁽ⁿ⁾ V perational R mited Ager mited Ager mited Ager	iolder ess and Anr or Retirees HS (1) V Performand inda	Iews Release nual Report o FMV ™	of 2020 Fir EW	nancial Year HW ™ √	MFR ⁽¹⁾	BSW ⁽¹⁾	BW ⁽² N/A
	April 28, 2021 Attendance List May 4, 2021	2. 3. 1. 2. 3. 4.	RA √	Performance Report of A Report of G DR ⁽¹⁾ √ Report of C Report of Li Report of Li Report of Li	e to Stakeh GMS Progre ving THR fo AW ⁽⁹⁾ \sqrt perational R mited Ager mited Ager mited Ager mited Ager	nolder ess and Anr pr Retirees HS™ √ Performand anda anda anda	Iews Release	e of W4 Ap	nancial Year ₩₩ [₥] √ oril 2021	MFR ⁽¹⁾ √	BSW ^(f) √	BW ⁽² N/A
23.	April 28, 2021 Attendance List May 4, 2021 Attendance	2. 3. 1. 2. 3. 4.	RA V	Performance Report of A(Report of G DR ⁽¹⁾ √ Report of O Report of Li Report of Li Report of Li Report of Li Report of Li DR ⁽¹⁾ √	e to Stakeh GMS Progre ving THR fo AW ⁽¹⁾ v perational F mited Ager mited Ager mited Ager mited Ager Mited Ager Mited Ager M ⁽¹⁾	iolder ess and Ann or Retirees V Performand inda inda inda inda inda inda inda	FMV [™]	e of W4 Ap - e of W4 Ap EW √	H₩ ⁽⁷⁾ √ Dril 2021 H₩ ⁽⁷⁾ √	MFR ^(I) √ MFR ^(I)	BSW ⁽¹⁾ √ BSW ⁽¹⁾	BW ⁽²
23.	April 28, 2021 Attendance List Aay 4, 2021 Attendance List	2. 3. 1. 2. 3. 4. 5.	RA V	Performance Report of A(Report of G DR ⁽¹⁾ √ Report of O Report of Li Report of Li Report of Li Report of Li Report of Li DR ⁽¹⁾ √	e to Stakeh GMS Progre ving THR fo AW ⁽¹⁾ v perational F mited Ager mited Ager mited Ager mited Ager Mited Ager Mited Ager M ⁽¹⁾	iolder ess and Ann or Retirees V Performand inda inda inda inda inda inda inda	FMV [™] √ FMV [™] √ FMV [™] √	e of W4 Ap - e of W4 Ap EW √	H₩ ⁽⁷⁾ √ Dril 2021 H₩ ⁽⁷⁾ √	MFR ^(I) √ MFR ^(I)	BSW ⁽¹⁾ √ BSW ⁽¹⁾	BW ⁽² N/A BW ⁽² N/A
23.	April 28, 2021 Attendance List May 4, 2021 Attendance List May 5, 2021	2. 3. 1. 2. 3. 4. 5.	RA √ RA √ RA	Performance Report of A Report of G DR ⁽¹⁾ √ Report of C Report of Li Report of Li	e to Stakeh GMS Progre ving THR fo AWM v perational R mited Ager mited Ager	Inder In	FMV ⁽¹⁾ FMV ⁽¹⁾ Ce & Revenue FMV ⁽¹⁾ V Dosal for Follo FMV ⁽¹⁾	e of W4 Ap	nancial Year H₩ ^m √ oril 2021 H₩ ^m √ Approval H₩ ^m	MFR ⁽¹⁾ √ MFR ⁽¹⁾ √	BSW ⁽⁰⁾ √ BSW ⁽⁰⁾ BSW ⁽⁰⁾	BW ⁽² N/A BW ⁽² N/A
23.	April 28, 2021 Attendance List May 4, 2021 Attendance List May 5, 2021 Attendance	2. 3. 1. 2. 3. 4. 5.	RA √ √	Performance Report of A(Report of G DR [™] √ Report of C Report of Li Report of Li Report of Li Report of Li Report of Li Presentatio	e to Stakeh GMS Progre ving THR fo AWM v perational R mited Ager mited Ager V	Nolder Performand Anda Anda HS ⁽ⁿ⁾ V I IPO Propo HS ⁽ⁿ⁾ V	FMV [™] √ 58 & Revenue FMV [™] √ 53 af for Follo	e of W4 Ap	H₩ ⁽¹⁾ √ oril 2021 H₩ ⁽¹⁾ √ Approval	MFR ⁽⁰⁾ √ MFR ⁽⁰⁾ √	BSW ^(t) √ BSW ^(t) √	BW ⁽² N/A BW ⁽² BW ⁽²
23.	April 28, 2021 Attendance List May 4, 2021 Attendance List May 5, 2021 Attendance List	2. 3. 1. 2. 3. 4. 5.	RA √ RA √ RA	Performance Report of A Report of G DR ⁽¹⁾ √ Report of C Report of Li Report of Li Report of Li Report of Li DR ⁽¹⁾ √ Presentatio DR ⁽¹⁾ √ Report of Li	e to Stakeh GMS Progre ving THR fo AW ⁽ⁿ⁾ \sqrt perational F mited Ager mited Ager mited Ager MW ⁽ⁿ⁾ \sqrt n of Mitrate AW ⁽ⁿ⁾ \sqrt mited Ager	Inder In	FMV [™] √ ce & Revenue FMV [™] √ cosal for Follo FMV [™] √	e of W4 Ap	H₩ ^m √ oril 2021 H₩ ^m √ Approval H₩ ^m	MFR ⁽¹⁾ √ MFR ⁽¹⁾ √ MFR ⁽¹⁾ √	BSW ⁽⁰⁾ √ BSW ⁽⁰⁾ √ BSW ⁽⁰⁾ √	BW ⁽² N/A BW ⁽² N/A BW ⁽² N/A
222. 23. 24. 25.	April 28, 2021 Attendance List May 4, 2021 Attendance List May 5, 2021 Attendance List	2. 3. 1. 2. 3. 4. 5. 1. 1.	RA √ RA √ RA	Performance Report of A Report of G DR ⁽¹⁾ √ Report of C Report of Li Report of Li Report of Li Report of Li DR ⁽¹⁾ √ Presentatio DR ⁽¹⁾ √ Report of Li	e to Stakeh GMS Progre ving THR fo AW ⁽ⁿ⁾ \sqrt perational F mited Ager mited Ager mited Ager MW ⁽ⁿ⁾ \sqrt n of Mitrate AW ⁽ⁿ⁾ \sqrt mited Ager	Nolder Performand Anda HS ⁽¹⁾ V Performand Anda HS ⁽¹⁾ V I IPO Prope HS ⁽¹⁾ V Anda	FMV ⁽¹⁾ FMV ⁽¹⁾ Ce & Revenue FMV ⁽¹⁾ V Dosal for Follo FMV ⁽¹⁾	e of W4 Ap	H₩ ^m √ oril 2021 H₩ ^m √ Approval H₩ ^m	MFR ⁽¹⁾ √ MFR ⁽¹⁾ √ MFR ⁽¹⁾ √	BSW ⁽⁰⁾ √ BSW ⁽⁰⁾ √ BSW ⁽⁰⁾ √	BW ⁽²⁾ N/A BW ⁽²⁾ N/A BW ⁽²⁾ N/A



-				Boar	a or Direc	tors Att	endance a	nu Agen		inal Mee	tings			
No.	Date						Meeting's	: Agenda)					
26.	May 18, 2021	1.		Report of O	perational F	Performance	ce & Revenu	e of W2 Ma	ay 2021					
		2.		Report of Fl	J DB: Expos	ure of NPS	Consumer							
		3.		Report of Li	mited Ager	da								
		4.		Report of Li	mited Ager	da								
		5.		Report of Li	mited Ager	da								
	Attendance		RA	DR ⁽¹⁾	AW ⁽¹⁾	HS ⁽¹⁾	FMV ⁽¹⁾	EW	HW ⁽¹⁾	MFR ⁽¹⁾	BSW ⁽¹⁾	BW ⁽²		
	List		\checkmark		\checkmark	\checkmark	\checkmark		\checkmark	\checkmark	\checkmark	N/A		
7.	May 20, 2021	1.		Report of M	anagement	YtD April	2021							
		2.		BOC Concern which reported regularly Follow up RAGAB April 2021: Assessment regarding Readiness and DigiCo B2C Prospect in										
		3.		Follow up R Telkomsel	AGAB April	2021: Asses	sment rega	rding Read	diness and	DigiCo B2C	Prospect in			
	Attendance		RA	DR ⁽¹⁾	AW ⁽¹⁾	HS ⁽¹⁾	FMV ⁽¹⁾	EW	HW ⁽¹⁾	MFR ⁽¹⁾	BSW ⁽¹⁾	BW ⁽²		
	List		V		√	√	√					N/A		
8.	May 25, 2021	1.	v	Report of Li	· · · · · · · · · · · · · · · · · · ·		V	v	V		v			
		2.					ce & Revenu	e YtD April	(Closing) a	nd W3 May	2021			
	Attendance		RA	DR ⁽¹⁾	AW ⁽¹⁾	HS ⁽¹⁾	FMV ⁽¹⁾	EW	HW ⁽¹⁾	MFR ⁽¹⁾	BSW ⁽¹⁾	BW ⁽²		
	List		√	√	√	√	√	~	√	√	√	N/A		
9.	June 2, 2021	1.	v	Report of O	perational F									
		2.		Report of Li	mited Ager	da								
	Attendance		RA	DR ⁽¹⁾	AW ⁽¹⁾	HS ⁽¹⁾	FMV ⁽¹⁾	EW	HW ⁽¹⁾	MFR ⁽¹⁾	BSW ⁽¹⁾	BW ⁽²		
	List			N/A					√	√	√			
		-												
0.	June 8, 2021	1.		Report of O	perational F	Performance	ce, Revenue	& Progress	s SI Action E	Based YtD N	/lay 2021 (Ot	itlook)		
i0.	June 8, 2021	I. 2.						& Progress	SI Action E	Based YtD N	/lay 2021 (Ot	itlook)		
0.	June 8, 2021			Report of Te	elkom Digita	al Indonesi		& Progress	SI Action E	3ased YtD N	/lay 2021 (Ot	itlook)		
0.	June 8, 2021 Attendance	2. 3.	RA		elkom Digita	al Indonesi		& Progress	SI Action E	Based YtD N				
Ο.		2. 3.	RA V	Report of Te Report of Li	elkom Digita mited Ager	al Indonesi da	a Fund					,		
	Attendance	2. 3.		Report of Te Report of Li DR ⁽¹⁾	elkom Digita mited Ager AW ₪	al Indonesi ida HS^m	a Fund FMV ⁽¹⁾ √	EW √	H₩ (1) √	MFR ⁽¹⁾		,		
	Attendance List	2. 3.		Report of Te Report of Li DR ^m N/A	elkom Digita mited Ager AW™ √ perational F	al Indonesi da HS™ √ Performano	FMV ⁽¹⁾ √ ce & Revenue	EW √ e of W1 Jui	H₩ (1) √	MFR ⁽¹⁾				
	Attendance List	2. 3. 1.		Report of Te Report of Li DR ^m N/A Report of O	AW [™] AW [™] √ perational F	al Indonesi da HS⁽¹⁾ Performano nniversary	FMV ⁽¹⁾ √ ce & Revenue	EW √ e of W1 Jui	H₩ (1) √	MFR ⁽¹⁾				
	Attendance List	2. 3. 1. 2.		Report of Te Report of Li DR ⁽¹⁾ N/A Report of O Report of Te	Alkom Digita mited Agen AW ⁽¹⁾ v perational F elkom 56 th A mited Agen	al Indonesi da HS ⁽¹⁾ Verformand nniversary da	FMV ⁽¹⁾ √ ce & Revenue	EW √ e of W1 Jui	H₩ (1) √	MFR ⁽¹⁾				
	Attendance List June 15, 2021 Attendance	2. 3. 1. 2. 3. 4.		Report of Te Report of Li DR ⁽¹⁾ N/A Report of O Report of Te Report of Li	Alkom Digita mited Agen AW ⁽¹⁾ v perational F elkom 56 th A mited Agen	al Indonesi da HS ⁽¹⁾ Verformand nniversary da	FMV ⁽¹⁾ √ ce & Revenue	EW √ e of W1 Jui	H₩ (1) √	MFR ⁽¹⁾		BW ⁽² √		
	Attendance List June 15, 2021	2. 3. 1. 2. 3. 4.		Report of Te Report of Li DR ⁽¹⁾ N/A Report of O Report of Te Report of Li Report of Li	AW ⁽ⁿ⁾ AW ⁽ⁿ⁾ V perational F elkom 56 th A mited Ager mited Ager	al Indonesi da HS (1) v Performano nniversary da da	a Fund FMV ⁽¹⁾ √ 20 & Revenue Preparation	EW √ e of W1 Jun	H₩(1) √ ne 2021	MFR ⁽¹⁾ √	BSW ^(I) √	BW ⁽² √		
1.	Attendance List June 15, 2021 Attendance	2. 3. 1. 2. 3. 4.	V	Report of Te Report of Li DR ⁽¹⁾ N/A Report of O Report of Te Report of Li Report of Li DR ⁽¹⁾ N/A	AWM perational F elkom 56 th A mited Agen mited Agen AWM 	al Indonesi da HSM V Performand nniversary da da HSM V	a Fund FMV™ √ ce & Revenu Preparation	EW √ e of W1 Jun EW √	H₩ ^{m)} √ ne 2021 H₩ ^{m)} √	MFR ^(I) √ MFR ^(I) √	BSW ⁽⁰⁾ √ BSW ⁽⁰⁾ √	BW ⁽² √ BW ⁽²		
1.	Attendance List June 15, 2021 Attendance List	2. 3. 1. 2. 3. 4.	V	Report of Te Report of Li DR ⁽¹⁾ N/A Report of O Report of Te Report of Li Report of Li DR ⁽¹⁾ N/A	AWM perational F mited Ager V perational F alkom 56 th A mited Ager mited Ager M V perational F	al Indonesi da HS ⁽ⁿ⁾ V Performano da da HS ⁽ⁿ⁾ V Performano	a Fund FMV [™] √ te & Revenue Preparation FMV [™] √	EW √ e of W1 Jun EW √	H₩ ^{m)} √ ne 2021 H₩ ^{m)} √	MFR ^(I) √ MFR ^(I) √	BSW ⁽⁰⁾ √ BSW ⁽⁰⁾ √	BW ⁽² √ BW ⁽²		
1.	Attendance List June 15, 2021 Attendance List	2. 3. 1. 2. 3. 4. 1.	V	Report of Te Report of Li DR ⁽¹⁾ N/A Report of O Report of Te Report of Li Report of Li DR ⁽¹⁾ N/A Report of O	AW® perational F mited Ager v perational F alkom 56 th A mited Ager AW® v perational F mited Ager	al Indonesi da HS ⁽ⁿ⁾ V Performano da da HS ⁽ⁿ⁾ V Performano da	a Fund FMV [™] √ te & Revenue Preparation FMV [™] √	EW √ e of W1 Jun EW √	H₩ ^{m)} √ ne 2021 H₩ ^{m)} √	MFR ^(I) √ MFR ^(I) √	BSW ⁽⁰⁾ √ BSW ⁽⁰⁾ √	BW ⁽² √ BW ⁽²		
17.	Attendance List June 15, 2021 Attendance List	2. 3. 1. 2. 3. 4. 1. 2.	V	Report of Te Report of Li DR ⁽¹⁾ N/A Report of O Report of Li Report of Li DR ⁽¹⁾ N/A Report of O Report of O Report of Li	AW® AW® V perational F Perational F Mited Ager Mited Ager AW® V perational F mited Ager mited Ager mited Ager	al Indonesi da HS ⁽ⁿ⁾ \sqrt Performano da da HS ⁽ⁿ⁾ \sqrt Performano da da	a Fund FMV [™] √ te & Revenue Preparation FMV [™] √	EW √ e of W1 Jun EW √	H₩ ^{m)} √ ne 2021 H₩ ^{m)} √	MFR ^(I) √ MFR ^(I) √	BSW ⁽⁰⁾ √ BSW ⁽⁰⁾ √	BW ⁽² √ BW ⁽²		
30. 31.	Attendance List June 15, 2021 Attendance List	2. 3. 1. 2. 3. 4. 2. 3. 3.	V	Report of Te Report of Li DR ⁽¹⁾ N/A Report of O Report of Li Report of Li DR ⁽¹⁾ N/A Report of O Report of Li Report of Li	AWM AWM Perational F elkom 56 th A mited Agen mited Agen mited Agen mited Agen mited Agen mited Agen	al Indonesi da HSM Performano nniversary da da HSM Performano da da da	a Fund FMV [™] √ te & Revenue Preparation FMV [™] √	EW √ e of W1 Jun EW √	H₩ ^{m)} √ ne 2021 H₩ ^{m)} √	MFR ^(I) √ MFR ^(I) √	BSW ⁽⁰⁾ √ BSW ⁽⁰⁾ √	BW ⁽² √ BW ⁽²		
31.	Attendance List June 15, 2021 Attendance List	2. 3. 1. 2. 3. 4. 1. 2. 3. 4.	V	Report of Te Report of Li DR ⁽ⁿ⁾ Report of O Report of C Report of Li Report of Li N/A Report of O Report of Li Report of Li Report of Li	AW ⁽ⁿ⁾ v perational F elkom 56 th A mited Agen mited Agen mited Agen mited Agen mited Agen mited Agen mited Agen	al Indonesi da HS ⁽ⁿ⁾ V Performano da da V Performano da da da da da da	a Fund FMV [™] √ te & Revenue Preparation FMV [™] √	EW √ e of W1 Jun EW √	H₩ ^{m)} √ ne 2021 H₩ ^{m)} √	MFR ^(I) √ MFR ^(I) √	BSW ⁽⁰⁾ √ BSW ⁽⁰⁾ √	BW ⁽² √ BW ⁽²		
17.	Attendance List June 15, 2021 Attendance List June 22, 2021 Attendance	2. 3. 1. 2. 3. 4. 1. 2. 3. 4. 5. 6.	V	Report of Te Report of Li DR ⁽¹⁾ N/A Report of O Report of Li Report of Li DR ⁽¹⁾ N/A Report of O Report of Li Report of Li Report of Li Report of Li	AW ⁽ⁿ⁾ v perational F elkom 56 th A mited Agen mited Agen mited Agen mited Agen mited Agen mited Agen mited Agen	al Indonesi da HS ⁽ⁿ⁾ V Performano da da V Performano da da da da da da	a Fund FMV [™] √ te & Revenue Preparation FMV [™] √	EW √ e of W1 Jun EW √	H₩ ^{m)} √ ne 2021 H₩ ^{m)} √	MFR ^(I) √ MFR ^(I) √	BSW ⁽⁰⁾ √ BSW ⁽⁰⁾ √	BW ⁽² √ BW ⁽² √		
1.	Attendance June 15, 2021 Attendance List June 22, 2021	2. 3. 1. 2. 3. 4. 1. 2. 3. 4. 5. 6.	√ RA √	Report of Te Report of Li DR ⁽¹⁾ N/A Report of O Report of Te Report of Li DR ⁽¹⁾ N/A Report of O Report of Li Report of Li Report of Li Report of Li Report of Li	AWM perational F alkom 56 th A mited Agen mited Agen mited Agen mited Agen mited Agen mited Agen mited Agen mited Agen	al Indonesi da HS ⁽ⁿ⁾ V Performano da da Performano da da da da da da da da	a Fund FMV [™] √ 2e & Revenue Preparation FMV [™] √ 2e & Revenue	EW √ e of W1 Jun EW √ e YtD May	₩ ₩ ⁰⁾ √ he 2021 ₩ ₩ ⁰⁾ √ (Closing) at	MFR ⁽¹⁾ V MFR ⁽¹⁾ V nd W2 June	BSW ⁽⁰⁾ √ BSW ⁽⁰⁾ √ 22021	BW ⁽² √ BW ⁽²		
2.	Attendance List June 15, 2021 Attendance List June 22, 2021 Attendance	2. 3. 1. 2. 3. 4. 1. 2. 3. 4. 5. 6.	RA V	Report of Te Report of Li DR ⁽¹⁾ N/A Report of O Report of Li Report of Li DR ⁽¹⁾ Report of O Report of Li Report of Li Report of Li Report of Li Report of Li Report of Li	AW® v perational F elkom 56 th A mited Ager mited Ager	al Indonesi da HS ⁽ⁿ⁾ V Performano nniversary da da da da da da da da da da da da da	FMV [™] √ The & Revenue Preparation FMV [™] √ The & Revenue FMV [™]	EW V e of W1 Jun EW V e YtD May	HW ^m V he 2021 HW ^m (Closing) and HW ^m	MFR ⁽¹⁾ V MFR ⁽¹⁾ V and W2 June	BSW ⁽⁰⁾ √ BSW ⁽⁰⁾ 22021	BW ⁽² √ BW ⁽² √		
2.	Attendance June 15, 2021 Attendance June 22, 2021 Attendance List	2. 3. 1. 2. 3. 4. 1. 2. 3. 4. 5. 6.	RA V	Report of Te Report of Li DR ⁽¹⁾ N/A Report of O Report of Ci Report of Li Report of Li Report of O Report of Li Report of Li	AW ⁽⁹⁾ v perational F elkom 56 th A mited Agen mited Agen	al Indonesi da HS ⁽ⁿ⁾ v Performano da da da da da da da da da da	FMV [™] √ Dre & Revenue Preparation FMV [™] √ Dre & Revenue EMV [™] √	EW √ e of WI Jun FEW √ e YtD May EW √	H₩ ^m) √ he 2021 H₩ ^m (Closing) ar H₩ ^m	MFR ⁽¹⁾ V MFR ⁽¹⁾ V and W2 June	BSW ⁽⁰⁾ √ BSW ⁽⁰⁾ 22021	BW ⁽² √ BW ⁽² √		
2.	Attendance June 15, 2021 Attendance June 22, 2021 Attendance List	2. 3. 1. 2. 3. 4. 1. 2. 3. 4. 5. 6. 1.	RA V	Report of Te Report of Li DR ⁽ⁿ⁾ Report of O Report of C Report of Li Report of Li	AWM AIR Agen AWM V perational F perational F mited Agen mited Agen mited Agen mited Agen mited Agen mited Agen mited Agen mited Agen mited Agen MIC Agen MIC Agen MIC Agen AWM	al Indonesi da HS ⁽ⁿ⁾ V Performano da da Performano da da da da da da da da ta ta campus.	FMV [™] √ Te & Revenue Preparation FMV [™] √ Te & Revenue FMV [™] √ Award Activi	EW V e of W1 Jun EW V e YtD May EW V ty Prepara	HW ^m) V he 2021 HW ^m V (Closing) ar HW ^m V tion	MFR ⁽¹⁾ V MFR ⁽¹⁾ V and W2 June	BSW ⁽⁰⁾ √ BSW ⁽⁰⁾ 22021	BW ⁽² √ BW ⁽² √		
52.	Attendance June 15, 2021 Attendance June 22, 2021 Attendance June 29, 2021 June 29, 2021	2. 3. 1. 2. 3. 4. 5. 6. 1. 2. 3. 4. 5. 6.	RA V	Report of Te Report of Li DR ⁽¹⁾ N/A Report of O Report of Ci Report of Li Report of Li	AWM AIR Agen AWM V perational F perational F mited Agen mited Agen mited Agen mited Agen mited Agen mited Agen mited Agen mited Agen mited Agen MIC Agen MIC Agen MIC Agen AWM	al Indonesi da HS ⁽ⁿ⁾ V Performano da da Performano da da da da da da da da ta ta campus.	FMV [™] √ Te & Revenue Preparation FMV [™] √ Te & Revenue FMV [™] √ Award Activi	EW V e of W1 Jun EW V e YtD May EW V ty Prepara	HW ^m) V he 2021 HW ^m V (Closing) ar HW ^m V tion	MFR ⁽¹⁾ V MFR ⁽¹⁾ V and W2 June	BSW ⁽⁰⁾ √ BSW ⁽⁰⁾ 22021	BW ⁽² √ BW ⁽² √		
51.	Attendance June 15, 2021 Attendance June 22, 2021 Attendance June 29, 2021	2. 3. 1. 2. 3. 4. 5. 6. 1. 2. 3. 4. 5. 6.	√ RA √	Report of Te Report of Li DR ⁽¹⁾ N/A Report of O Report of Ci Report of Li Report of Li Report of Ci Report of Li Report of Li	AWM perational F alkom 56 th A mited Agen mited Agen	al Indonesi da HS ⁽¹⁾ V Performano nniversary da da HS ⁽¹⁾ V Performano da da da da da da da da da da	a Fund FMV [™] √ Te & Revenue Preparation FMV [™] √ te & Revenue FMV [™] √ Award Activition	EW V e of W1 Jun EW V e YtD May EW V ty Prepara e of W4 Ju	H₩ ^m √ he 2021 H₩ ^m √ (Closing) at H₩ ^m √ tion he 2021	MFR ⁽¹⁾ V MFR ⁽¹⁾ V MFR ⁽¹⁾ V V	BSW ⁽⁰⁾ √ BSW ⁽⁰⁾ √ 22021	BW ⁽² √ BW ⁽² √		
31. 32. 33.	Attendance June 15, 2021 Attendance June 22, 2021 Attendance June 29, 2021 June 29, 2021	2. 3. 1. 2. 3. 4. 5. 6. 1. 2. 3. 4. 5. 6.	RA V RA RA	Report of Te Report of Li DR ⁽¹⁾ N/A Report of O Report of Ci Report of Li Report of Ci Report of Ci	AW ⁽⁹⁾ V perational F AW ⁽⁹⁾ V perational F AW ⁽⁹⁾ V perational F mited Agen mited Agen mited Agen mited Agen mited Agen mited Agen mited Agen MU ⁽⁹⁾ V mited Agen MU ⁽⁹⁾ V	al Indonesi da HS ⁽ⁿ⁾ V Performano nniversary da da HS ⁽ⁿ⁾ V Performano da da da da da da da da da da	a Fund FMV [™] √ Te & Revenue Preparation FMV [™] √ Te & Revenue FMV [™] √ Award Activities & Revenue FMV [™] √	EW V e of W1 Jun EW V e YtD May EW V ty Prepara e of W4 Ju EW	H₩ ^m √ he 2021 H₩ ^m √ (Closing) ar w ^m √ tion ne 2021 H₩ ^m	MFR ⁽⁰⁾ √ MFR ⁽⁰⁾ √ MFR ⁽⁰⁾ √	BSW ⁽⁰⁾ √ BSW ⁽⁰⁾ √ 22021	BW ⁽² √ BW ⁽² √ BW ⁽²		
31.	Attendance June 15, 2021 Attendance June 22, 2021 Attendance June 29, 2021 Attendance List	2. 3. 1. 2. 3. 4. 5. 6. 1. 2. 3. 4. 5. 6. 1. 2. 3. 1.	RA V RA RA	Report of Te Report of Li DR ⁽¹⁾ N/A Report of O Report of Ci Report of Li DR ⁽¹⁾ N /A Report of Ci Report of Li Report of Li	AW ⁽⁹⁾ V perational F AW ⁽⁹⁾ V perational F AW ⁽⁹⁾ V perational F mited Agen mited Agen mited Agen mited Agen mited Agen mited Agen mited Agen MU ⁽⁹⁾ V mited Agen MU ⁽⁹⁾ V	al Indonesi da HS ⁽ⁿ⁾ V Performano nniversary da da HS ⁽ⁿ⁾ V Performano da da da da da da da da da da	a Fund FMV [™] √ Te & Revenue Preparation FMV [™] √ Te & Revenue FMV [™] √ Award Activities & Revenue FMV [™] √	EW V e of W1 Jun EW V e YtD May EW V ty Prepara e of W4 Ju EW	H₩ ^m √ he 2021 H₩ ^m √ (Closing) ar w ^m √ tion ne 2021 H₩ ^m	MFR ⁽⁰⁾ √ MFR ⁽⁰⁾ √ MFR ⁽⁰⁾ √	BSW ⁽⁰⁾ √ BSW ⁽⁰⁾ √ 22021	BW ⁽² √ BW ⁽² √ BW ⁽²		

			Board of Directors' Attendance and Agenda at Internal Meetings												
No.	. Date						Meeting's	s Agenda							
35.	July 6, 2021	1.		Report of O	perational F	Performan	ce, Revenue	& SI Progra	am Action E	Based YtD J	une 2021 (O	utlook)			
		2.		Sharing Mc	Kinsey: Out	performing	g in a Post-C	OVID Worl	d						
		3.		Report of Li	mited Ager	nda									
	Attendance	F	RA	DR ⁽¹⁾	AW ⁽¹⁾	HS ⁽¹⁾		EW	HW ⁽¹⁾	MFR ⁽¹⁾	BSW ⁽¹⁾	BW ⁽²⁾			
	List			N/A	\checkmark				\checkmark	\checkmark	\checkmark				
36.	July 13, 2021	1.		Report of Li	mited Ager	nda									
		2.		Report of O	perational F	Performan	ce & Revenu	e of W1 Jul	y 2021						
	Attendance	F	RA	DR ⁽¹⁾	AW ⁽¹⁾	HS ⁽¹⁾		EW	HW ⁽¹⁾	MFR ⁽¹⁾	BSW ⁽¹⁾	BW ⁽²⁾			
	List			N/A	\checkmark	\checkmark	\checkmark	\checkmark	\checkmark	\checkmark	\checkmark	\checkmark			
37.	July 21, 2021	1.		Report of O	perational F	Performan	ce & Revenu	e of W2 Ju	ly 2021						
		2.		Report of Te	lkomGroup	o's Vaccinat	ion Update								
		3.		Report of Li	mited Ager	nda									
		4.		Report of Li	mited Ager	nda									
		5.		Report of Li	mited Ager	nda									
		6.		Report of Li	mited Ager	nda									
		7.		Report of Li	mited Ager	nda									
	Attendance	F	RA	DR ⁽¹⁾	AW ⁽¹⁾			EW	HW ⁽¹⁾	MFR ⁽¹⁾	BSW ⁽¹⁾	BW ⁽²⁾			
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	List			N/A	\sim			V		V	V	V			
38.	July 27, 2021	1.		Report of O		•		•			· · · · ·	V			
38.			<u></u>		perational F	Performan	ce & Revenu	e YtD June			· · · · ·	V			
38.		1.	V	Report of O	perational F IC (Digital 8	Performano Innovatio	ce & Revenu n Committe	e YtD June e) Update			· · · · ·	V			
38.		1. 2.	V	Report of O Report of D	perational F IC (Digital & rogress Cyb McKinsey "I	Performano Innovation er Security Data and A	ce & Revenu n Committe TelkomGrou	e YtD June e) Update up	e (Closing) a	nd W3 July	2021				
38.		1. 2. 3.	V	Report of O Report of D Report of Pr 2 nd Sharing	perational F IC (Digital & rogress Cyb McKinsey "[e Business'	Performano Innovation er Security Data and A	ce & Revenu n Committe TelkomGrou	e YtD June e) Update up	e (Closing) a	nd W3 July	2021				
38.	July 27, 2021 Attendance	1. 2. 3. 4.	V RA	Report of O Report of D Report of Pr 2 nd Sharing Existing Cor	perational F IC (Digital & rogress Cyb McKinsey "[e Business'	Performano Innovation er Security Data and A	ce & Revenu n Committe TelkomGrou	e YtD June e) Update up	e (Closing) a	nd W3 July	2021				
58.	July 27, 2021	1. 2. 3. 4. 5.		Report of O Report of D Report of Pl 2 nd Sharing Existing Cor Report of Li	perational F IC (Digital & rogress Cyb McKinsey "[e Business' mited Ager	Performance Innovation er Security Data and A	ce & Revenu n Committer TelkomGrou nalytics as a	e YtD June e) Update up n Unlock f	e (Closing) a	nd W3 July w Digital Bu	2021 Isinesses ar	d			
	July 27, 2021 Attendance	1. 2. 3. 4. 5.	۶A	Report of O Report of D Report of Pi 2 nd Sharing Existing Cor Report of Li	perational P IC (Digital & ogress Cyb McKinsey "[e Business" mited Ager AW® √	Performance Innovation er Security Data and A Data MB ⁽¹⁾	ce & Revenu n Committe TelkomGrou nalytics as a FMV ^m √	e YtD June e) Update up n Unlock f EW 	e (Closing) a or Both Nev HW ^m V	nd W3 July w Digital Bu MFR ⁽¹⁾ V	2021 Isinesses an BSW [™] √	d BW(₂) √			
	July 27, 2021 Attendance List	1. 2. 3. 4. 5.	۶A	Report of O Report of D Report of Pr 2 nd Sharing Existing Cor Report of Li DR ^m N/A	perational P IC (Digital & ogress Cyb McKinsey "I e Business" mited Ager AW ® perational P	Performance Innovation er Security Data and A Data HS ⁽¹⁾ V Performance	ce & Revenu n Committe TelkomGrou nalytics as a FMV [™] √ ce, Revenue	e YtD June e) Update up n Unlock f EW & SI Progra	e (Closing) a or Both Nev HWM V am Action E	nd W3 July w Digital Bu MFR ^m √ Based YtD J	2021 Isinesses an BSW [™] √	d BW(₂) √			
	July 27, 2021 Attendance List	1. 2. 3. 4. 5.	۶A	Report of O Report of D Report of Pr 2 nd Sharing Existing Cor Report of Li DR ⁽¹⁾ N/A Report of O	perational F IC (Digital & rogress Cyb McKinsey "[McKinsey "[Mited Ager Mr Mr √ perational F J DB: Repo	Performance Innovation er Security Data and A Data anda HS ⁽¹⁾ V Performance rt of DIC (D	ce & Revenu n Committe TelkomGrou nalytics as a FMV [™] √ ce, Revenue	e YtD June e) Update up n Unlock f EW & SI Progra	e (Closing) a or Both Nev HWM V am Action E	nd W3 July w Digital Bu MFR ^m √ Based YtD J	2021 Isinesses an BSW [™] √	d BW(₂) √			
	July 27, 2021 Attendance List August 10, 2021 Attendance	1. 2. 3. 4. 5. 1. 2. 3.	۶A	Report of O Report of D Report of Pr 2 nd Sharing Existing Cor Report of Li DR ^m N/A Report of O Report of F	perational F IC (Digital & rogress Cyb McKinsey "[McKinsey "[Mited Ager Mr Mr √ perational F J DB: Repo	Performance Innovation er Security Data and A Data anda HS ⁽¹⁾ V Performance rt of DIC (D	ce & Revenu n Committe TelkomGrou nalytics as a FMV [™] √ ce, Revenue	e YtD June e) Update up n Unlock f EW & SI Progra	e (Closing) a or Both Nev HWM V am Action E	nd W3 July w Digital Bu MFR ^m √ Based YtD J	2021 Isinesses an BSW [™] √	d BW(₂) √			
	July 27, 2021 Attendance List August 10, 2021	1. 2. 3. 4. 5. 1. 2. 3.	RA √	Report of O Report of D Report of Pi 2 nd Sharing Existing Cor Report of Li DR ^m N/A Report of O Report of Fi Report of Li	perational F rogress Cyb McKinsey "(e Business' mited Ager AW ⁽¹⁾ V perational F J DB: Repor mited Ager	Performance Innovation er Security Data and A nda HS ⁽¹⁾ V Performance rt of DIC (D nda	ce & Revenu n Committer TelkomGrou nalytics as a FMV ⁽¹⁾ √ ce, Revenue igital & Innc	e YtD June e) Update up n Unlock f EW & SI Progra vvation Cor	e (Closing) a or Both Nev HW ^m √ am Action E nmittee) Cł	nd W3 July w Digital Bu MFR ⁽¹⁾ V Based YtD J harter	2021 Isinesses an BSW ⁽¹⁾ √ uly 2021 (Ou	d BW ⁽²⁾ V itlook)			
39.	July 27, 2021 Attendance List August 10, 2021 Attendance	1. 2. 3. 4. 5. 1. 2. 3.	AS V	Report of O Report of D Report of Pr 2 nd Sharing Existing Cor Report of Li DR ^m N/A Report of O Report of Fl Report of Li DR ^m	perational F IC (Digital & ogress Cyb McKinsey "[e Business" mited Ager AW™ √ perational F J DB: Repo mited Ager AW™	Performance Innovation er Security Data and A Mada HS ⁽¹⁾ V Performance rt of DIC (D nda HS ⁽¹⁾ V	ce & Revenu n Committer TelkomGrou nalytics as a FMV ^m √ ce, Revenue igital & Inno FMV ^m	e YtD June e) Update up n Unlock f EW & SI Progra vvation Cor	e (Closing) a or Both New New Am Action E nmittee) Ch	nd W3 July w Digital Bu MFR [™] √ Based YtD J harter	2021 usinesses an ■SW ⁽⁰⁾ √ uly 2021 (Ou BSW ⁽⁰⁾	d BW ⁽²⁾ V itlook)			
39.	July 27, 2021 Attendance List August 10, 2021	1. 2. 3. 4. 5. 1. 2. 3.	AS V	Report of O Report of D Report of Pr 2 nd Sharing Existing Cor Report of Li N/A Report of O Report of FU Report of Li N/A Report of Li	perational P IC (Digital & ogress Cyb McKinsey "I e Business" mited Ager AW" V perational P J DB: Repor mited Ager AW" V mited Ager	Performance Innovation er Security Data and A Maa Maa V Performance rt of DIC (D nda MS ⁽¹⁾ V nda	ce & Revenu n Committer TelkomGrou nalytics as a FMV ^m √ ce, Revenue igital & Inno FMV ^m	e YtD June e) Update up n Unlock f EW & SI Progra vation Cor EW	e (Closing) a or Both New V am Action E nmittee) Cf HW M V	nd W3 July w Digital Bu MFR [™] √ Based YtD J harter	2021 usinesses an ■SW ⁽⁰⁾ √ uly 2021 (Ou BSW ⁽⁰⁾	d BW ⁽²⁾ V itlook)			
38. 39. 40.	July 27, 2021 Attendance List August 10, 2021	1. 2. 3. 4. 5. 1. 2. 3.	AS V	Report of O Report of D Report of Pr 2 nd Sharing Existing Cor Report of Li N/A Report of O Report of FU Report of Li N/A Report of Li	perational P IC (Digital 8 rogress Cyb McKinsey "I e Business" mited Ager V perational P J DB: Repor mited Ager V mited Ager perational P	Performance Innovation er Security Data and A Maa V Performance rt of DIC (D nda HS ⁽¹⁾ V nda Performance	Ee & Revenu n Committe TelkomGrou nalytics as a FMV [®] √ Ee, Revenue igital & Innc FMV [®] √	e YtD June e) Update up n Unlock f EW & SI Progra vation Cor EW	e (Closing) a or Both New V am Action E nmittee) Cf HW M V	nd W3 July w Digital Bu MFR [™] √ Based YtD J harter	2021 usinesses an ■SW ⁽⁰⁾ √ uly 2021 (Ou BSW ⁽⁰⁾	d BW ⁽²⁾ V itlook)			
39.	July 27, 2021 Attendance List August 10, 2021	1. 2. 3. 4. 5. 1. 2. 3. 1. 2.	AS V	Report of O Report of D Report of Pr 2 nd Sharing Existing Cor Report of Li N/A Report of O Report of FU Report of Li DR ⁽¹⁾ N/A Report of Li Report of Li Report of O	perational F lC (Digital & rogress Cyb McKinsey "(e Business' mited Ager A₩ ⁽⁰⁾ √ perational F J DB: Repoi mited Ager A₩ ⁽⁰⁾ √ mited Ager perational F eployment	Performance Innovation er Security Data and A Manual V Performance to of DIC (D nda MS ⁽¹⁾ V nda Performance HDC Progr	Ee & Revenu n Committe TelkomGrou nalytics as a FMV [®] √ Ee, Revenue igital & Innc FMV [®] √	e YtD June e) Update up n Unlock f EW & SI Progra vation Cor EW	e (Closing) a or Both New V am Action E nmittee) Cf HW M V	nd W3 July w Digital Bu MFR [™] √ Based YtD J harter	2021 Isinesses an BSW ⁽ⁿ⁾ √ uly 2021 (Ou BSW ⁽ⁿ⁾	d BW ⁽²⁾ V itlook)			
39.	July 27, 2021 Attendance List August 10, 2021 Attendance List August 18, 2021 Attendance	1. 2. 3. 4. 5. 1. 2. 3. 1. 2. 3. 4.	AS V	Report of O Report of D Report of Pr 2 nd Sharing Existing Cor Report of Li DR ^m N/A Report of C Report of C Report of Li Report of Li Report of Li Report of O Report of O	perational F lC (Digital & rogress Cyb McKinsey "(e Business' mited Ager A₩ ⁽⁰⁾ √ perational F J DB: Repoi mited Ager A₩ ⁽⁰⁾ √ mited Ager perational F eployment	Performance Innovation er Security Data and A Manual V Performance to of DIC (D nda MS ⁽¹⁾ V nda Performance HDC Progr	Ee & Revenu n Committe TelkomGrou nalytics as a FMV [®] √ Ee, Revenue igital & Innc FMV [®] √	e YtD June e) Update up n Unlock f EW & SI Progra vation Cor EW	e (Closing) a or Both New V am Action E nmittee) Cf HW M V	nd W3 July w Digital Bu MFR [™] √ Based YtD J harter	2021 Isinesses an BSW ⁽ⁿ⁾ √ uly 2021 (Ou BSW ⁽ⁿ⁾	d BW ⁽²⁾ V itlook)			
39.	July 27, 2021 Attendance List August 10, 2021 Attendance List August 18, 2021	1. 2. 3. 4. 5. 1. 2. 3. 1. 2. 3. 4.	AS \/ AS	Report of O Report of D Report of Pr 2 nd Sharing Existing Cor Report of Li N/A Report of O Report of Fl Report of Li Report of Li Report of D Report of D Report of D Report of D	perational F lC (Digital & ogress Cyb McKinsey "[e Business' mited Ager AW™ √ perational F J DB: Repoi mited Ager AW™ √ mited Ager perational F eployment mited Ager	Performance Innovation er Security Data and A Mada V Performance rt of DIC (D mda V Deformance HDC Programance Mada	ce & Revenu n Committer TelkomGrou nalytics as a FMV [™] √ ce, Revenue igital & Inno FMV [™] √ ce & Revenu ress	e YtD June e) Update up n Unlock f EW \sqrt & SI Progra vation Cor EW -	e (Closing) a or Both New √ am Action E nmittee) Ch H₩ [®] √	nd W3 July w Digital Bu MFR [™] √ Based YtD J harter MFR [™] √	2021 usinesses an	d BW(2) √ itlook) BW(2) -			
<u> </u>	July 27, 2021 Attendance List August 10, 2021 Attendance List August 18, 2021 Attendance	1. 2. 3. 4. 5. 1. 2. 3. 1. 2. 3. 4.	AS AS AS AS	Report of O Report of D Report of Pr 2 nd Sharing Existing Cor Report of Li N/A Report of O Report of Fl Report of Li Report of Li Report of D Report of D Report of D	perational P lC (Digital & ogress Cyb McKinsey "I e Business" mited Ager AW" V perational P J DB: Repol mited Ager AW" v mited Ager perational P eployment mited Ager AW" V	Performance Innovation er Security Data and A Ma Ma Performance rt of DIC (D Ma Ma Performance HS(1) N DC Programance HDC Programance HS(1) N Ma Ma Ma Ma Ma Ma Ma Ma Ma Ma Ma Ma Ma	Ee & Revenu n Committer TelkomGrou nalytics as a FMV [™] √ Ee, Revenue igital & Inno FMV [™] √ Ee & Revenu ress FMV [™] √	e YtD June e) Update up n Unlock f EW & SI Progra vation Cor EW - e of W2 Au EW 	e (Closing) a or Both New V am Action E nmittee) Ch HWM V agust 2021	nd W3 July w Digital Bu MFR ⁽ⁿ⁾ √ Based YtD J harter MFR ⁽ⁿ⁾ √	2021 usinesses an BSW ⁽⁰⁾ √ Uly 2021 (Ou BSW ⁽⁰⁾ √ BSW ⁽⁰⁾ √	d BW ⁽²⁾ - BW ⁽²⁾ - -			
<u> </u>	July 27, 2021 Attendance August 10, 2021 Attendance August 18, 2021 August 18, 2021	1. 2. 3. 4. 5. 1. 2. 3. 1. 2. 3. 4.	AS AS AS AS	Report of O Report of D Report of Pr 2 nd Sharing Existing Cor Report of Li N/A Report of O Report of FU Report of Li Report of Li Report of D Report of D Report of D Report of Li Report of Li	perational P IC (Digital & ogress Cyb McKinsey "I e Business" mited Ager V perational P J DB: Repor mited Ager Monted Ager perational P eployment mited Ager perational P contect Ager Montect Ager Mont	Performance Innovation er Security Data and A Maa Maa V Performance rt of DIC (D nda MS ⁽¹⁾ V nda Performance HDC Progrande HDC Progrande MAC	Ee & Revenu n Committer TelkomGrou nalytics as a FMV [™] √ Ee, Revenue igital & Inno FMV [™] √ Ee & Revenu ress FMV [™] √	e YtD June e) Update up n Unlock f EW & SI Progra vation Cor EW - e of W2 Au EW 	e (Closing) a or Both New V am Action E nmittee) Ch HWM V agust 2021	nd W3 July w Digital Bu MFR ⁽ⁿ⁾ √ Based YtD J harter MFR ⁽ⁿ⁾ √	2021 usinesses an BSW ⁽⁰⁾ √ Uly 2021 (Ou BSW ⁽⁰⁾ √ BSW ⁽⁰⁾ √	d BW ⁽²⁾ - BW ⁽²⁾ - -			
39.	July 27, 2021 Attendance August 10, 2021 Attendance August 18, 2021 August 18, 2021	1. 2. 3. 4. 5. 1. 2. 3. 4. 1. 2. 3. 4.	AS AS AS AS	Report of O Report of D Report of Pr 2 nd Sharing Existing Cor Report of Li DR ⁽¹⁾ Report of O Report of Li Report of Li Report of D Report of D Report of D Report of Li Report of S	perational F lC (Digital & rogress Cyb McKinsey "(e Business' mited Ager V perational F J DB: Repoi mited Ager DB: Repoi mited Ager V mited Ager perational F eployment mited Ager AW™ V TO Rantepa mited Ager	Performance Innovation er Security Data and A Mada V Performance rt of DIC (D nda NBC Prograda HDC Prograda HDC Prograda MBC Prograda MBC Prograda MBC Prograda MBC Prograda MBC Prograda MBC Prograda	Ee & Revenu n Committer TelkomGrou nalytics as a FMV [™] √ Ee, Revenue igital & Inno FMV [™] √ Ee & Revenu ress FMV [™] √	e YtD June e) Update up n Unlock f EW & SI Progra vation Cor EW - e of W2 Au EW 	e (Closing) a or Both New V am Action E nmittee) Ch HWM V agust 2021	nd W3 July w Digital Bu MFR ⁽ⁿ⁾ √ Based YtD J harter MFR ⁽ⁿ⁾ √	2021 usinesses an BSW ⁽⁰⁾ √ Uly 2021 (Ou BSW ⁽⁰⁾ √ BSW ⁽⁰⁾ √	d BW ⁽²⁾ - BW ⁽²⁾ - -			
<u>39</u> . 40.	July 27, 2021 Attendance August 10, 2021 Attendance August 18, 2021 August 18, 2021	1. 2. 3. 4. 5. 5. 7. 2. 3. 4. 4. 7. 2. 3. 4. 7. 2.	AS AS AS AS	Report of O Report of D Report of Pr 2 nd Sharing Existing Cor Report of Li N/A Report of O Report of C Report of Li Report of Li Report of D Report of D Report of Li Report of ST Report of ST Report of ST	perational F lC (Digital & ogress Cyb McKinsey "[e Business" mited Ager AW™ √ perational F J DB: Repol mited Ager AW™ √ mited Ager perational F eployment mited Ager AW™ √ TO Rantepa mited Ager mited Ager	Performance Innovation er Security Data and A Mada HS(*) V Performance rt of DIC (D nda HS(*) V nda Derformance HDC Prograda HDC Prograda HDC Prograda Material HS(*) V o Migration nda	Ee & Revenu n Committer TelkomGrou nalytics as a FMV [™] √ Ee, Revenue igital & Inno FMV [™] √ Ee & Revenu ress FMV [™] √	e YtD June e) Update up n Unlock f EW & SI Progra vation Cor EW - e of W2 Au EW 	e (Closing) a or Both New V am Action E nmittee) Ch HWM V agust 2021	nd W3 July w Digital Bu MFR ⁽ⁿ⁾ √ Based YtD J harter MFR ⁽ⁿ⁾ √	2021 usinesses an BSW ⁽⁰⁾ √ Uly 2021 (Ou BSW ⁽⁰⁾ √ BSW ⁽⁰⁾ √	d BW ⁽²⁾ - BW ⁽²⁾ - -			
<u>39</u> . 40.	July 27, 2021 Attendance August 10, 2021 Attendance August 18, 2021 August 18, 2021	1. 2. 3. 4. 5. 1. 2. 3. 4. 4. 1. 2. 3. 4. 5. 5. 5. 7. 7. 7. 7. 7. 7. 7. 7. 7. 7. 7. 7. 7.	AS AS AS AS	Report of O Report of D Report of Pr 2 nd Sharing Existing Cor Report of Li DR ⁽¹⁾ N/A Report of C Report of Li Report of Li	perational P lC (Digital & ogress Cyb McKinsey "I e Business" mited Ager AW" V perational P J DB: Repol mited Ager Mited Ager perational P eployment mited Ager Mited Ager mited Ager mited Ager mited Ager mited Ager mited Ager	Performance Innovation er Security Data and A Maa HS ⁽¹⁾ V Performance rt of DIC (D nda HS ⁽¹⁾ V nda Performance HDC Programa da HDC Programa da HS ⁽¹⁾ V o Migration nda	Ee & Revenu n Committer TelkomGrou nalytics as a FMV [™] √ Ee, Revenue igital & Inno FMV [™] √ Ee & Revenu ress FMV [™] √	e YtD June e) Update up n Unlock f EW \sqrt & SI Progra vation Cor EW - e of W2 Au EW elated to S	e (Closing) a or Both New MWM V am Action E nmittee) Ch MWM V Igust 2021 HWM V IG Rantepa	MFR ⁽ⁿ⁾ √ Based YtD J harter MFR ⁽ⁿ⁾ √ MFR ⁽ⁿ⁾ √ o Land Clai	2021 Jsinesses an BSW ⁽⁰⁾ √ Uly 2021 (Ou BSW ⁽⁰⁾ √ BSW ⁽⁰⁾ √ m PK - North	d BW ⁽²⁾ - BW ⁽²⁾ - -			
<u>39</u> . 40.	July 27, 2021 Attendance August 10, 2021 Attendance August 18, 2021 August 18, 2021	1. 2. 3. 4. 5. 1. 2. 3. 4. 1. 2. 3. 4. 5.	AS AS AS AS	Report of O Report of D Report of Pr 2 nd Sharing Existing Cor Report of Li DR ⁽¹⁾ N/A Report of C Report of Li Report of Li	perational P lC (Digital & ogress Cyb McKinsey "I e Business" mited Ager AW" V perational P J DB: Repol mited Ager Mited Ager perational P eployment mited Ager Mited Ager mited Ager mited Ager mited Ager mited Ager mited Ager	Performance Innovation er Security Data and A Maa HS ⁽¹⁾ V Performance rt of DIC (D nda HS ⁽¹⁾ V nda Performance HDC Programa da HDC Programa da HS ⁽¹⁾ V o Migration nda	Ee & Revenu n Committer TelkomGrou nalytics as a FMV [™] √ Ee, Revenue igital & Inno FMV [™] √ Ee & Revenu ress FMV [™] √ Ee & Revenu	e YtD June e) Update up n Unlock f EW \sqrt & SI Progra vation Cor EW - e of W2 Au EW elated to S	e (Closing) a or Both New MWM V am Action E nmittee) Ch MWM V Igust 2021 HWM V IG Rantepa	MFR ⁽ⁿ⁾ √ Based YtD J harter MFR ⁽ⁿ⁾ √ MFR ⁽ⁿ⁾ √ o Land Clai	2021 Jsinesses an BSW ⁽⁰⁾ √ Uly 2021 (Ou BSW ⁽⁰⁾ √ BSW ⁽⁰⁾ √ m PK - North	d BW ⁽²⁾ - BW ⁽²⁾ - -			



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No.	Date					Meeting's	s Agenda)			
2.	August 31, 2021	1.	Report of C	perational F	Performanc	ce & Revenu	e of W4 Au	ugust 2021			
		2.	Report of L	mited Ager	nda						
	Attendance	R/		AW ⁽¹⁾	HS ⁽¹⁾	FMV ⁽¹⁾	EW	HW ⁽¹⁾	MFR ⁽¹⁾	BSW ⁽¹⁾	BW ⁽²⁾
	List	~	/ N/A	\checkmark	\checkmark	\checkmark	\checkmark		\checkmark	\checkmark	
-3.	September 1,	1.	Report of C	perational A	Performanc	ce & Revenu	e of W4 Au	ugust 2021			
	2021	2.	Report of L	mited Ager	nda						
	Attendance	R/	A DR ⁽¹⁾	AW ⁽¹⁾	HS ⁽¹⁾		EW	HW ⁽¹⁾	MFR ⁽¹⁾	BSW ⁽¹⁾	BW ⁽²⁾
	List	V	/ N/A	\checkmark	\checkmark	\checkmark	\checkmark		\checkmark		
4.	September 7,	1.	Report of C	perational A	Performanc	ce, Revenue	& SI Progra	am Action B	Based YtD A	August 2021	(Outlool
	2021	2.	Report of P	OSKO PON	XX Papua I	Preparation					
		3.	Report of L	mited Ager	nda						
	Attendance	R/		AW ⁽¹⁾	HS ⁽¹⁾	FMV ⁽¹⁾	EW	HW ⁽¹⁾	MFR ⁽¹⁾	BSW ⁽¹⁾	BW ⁽²⁾
	List	~	/ N/A	\checkmark	\checkmark	\checkmark	\checkmark		\checkmark		\checkmark
45.	September 14,	1.	Report of L	mited Ager	nda						
	2021	2.	Report of C	perational F	Performanc	ce & Revenu	e of W1 Se	ptember 20)21		
	Attendance	R/		AW ⁽¹⁾	HS ⁽¹⁾	FMV ⁽¹⁾	EW	HW ⁽¹⁾	MFR ⁽¹⁾	BSW ⁽¹⁾	BW ⁽²⁾
	List	~	/ N/A				\checkmark		\checkmark		\checkmark
6.	September 21,	1.	Report of L	mited Ager	nda						
	2021	2.	Report of C	perational F	Performanc	ce & Revenu	e YtD Agu:	stus (Closin	g) and W2 S	September	2021
		3.	Report of L	mited Ager	nda						
		4.	Report of L	mited Ager	nda						
	Attendance	R/		AW ⁽¹⁾	HS ⁽¹⁾	FMV ⁽¹⁾	EW	HW ⁽¹⁾	MFR ⁽¹⁾	BSW ⁽¹⁾	BW ⁽²⁾
	List	V	/ N/A	\checkmark	\checkmark		\checkmark		\checkmark		\checkmark
÷7.	September 28,	1.	Report of C	perational F	Performanc	ce & Revenu	e of W3 Se	ptember 20	021		
	2021	2.	Report of L	mited Ager	nda						
	Attendance	R/		A 3 A (/1)							
	List			AW ⁽¹⁾	HS ⁽¹⁾	FMV ⁽¹⁾	EW	HW ⁽¹⁾	MFR ⁽¹⁾	BSW ⁽¹⁾	BW ⁽²⁾
		\sim	/ N/A	AW ⁽ⁱ⁾ √	HS ⁽¹⁾ √	FMV ⁽¹⁾ √	EW V	HW (1) √	MFR ⁽¹⁾	BSW ⁽¹⁾ √	BW ⁽²⁾ √
48.	October 5, 2021	√ 1.	,	\checkmark	\checkmark				\checkmark		\checkmark
, 8.	October 5, 2021		Report of C	√ perational F	V Performance	\checkmark			\checkmark		\checkmark
8.	Attendance	1.	Report of C (Outlook) Report of L	√ perational F	V Performance	\checkmark			\checkmark		\checkmark
8.		1. 2.	Report of C (Outlook) Report of L	√ perational F mited Ager	√ Performano nda	√ ce, Revenue	√ & SI Progra	√ am Action E	√ Based YtD S	√ September 2	√ 2021
48. 49.	Attendance	1. 2. R /	Report of C (Outlook) Report of L	√ perational F mited Ager AW ⁽¹⁾ √	√ Performano nda HS⁽¹⁾ √	√ ce, Revenue	√ & SI Progra EW	√ am Action E HW ^m	√ Based YtD S MFR ⁽¹⁾	√ Geptember 2 BSW ⁽¹⁾	√ 2021 BW⁽²⁾
	Attendance List	1. 2. R /	Report of C (Outlook) Report of L A DR ⁽¹⁾ / N/A Report of L	√ perational I mited Ager AW ⁽¹⁾ √ mited Ager	√ Performand nda HS ⁽¹⁾ √ nda	√ ce, Revenue	√ & SI Progra EW √	√ am Action B HW⁽¹⁾ √	√ Based YtD S MFR ⁽¹⁾	√ Geptember 2 BSW ⁽¹⁾	√ 2021 BW⁽²⁾
	Attendance List October 12, 2021 Attendance	1. 2. R/ V 1.	Report of C (Outlook) Report of L A DR ⁽¹⁾ / N/A Report of L Report of C	√ perational I mited Ager AW ⁽¹⁾ √ mited Ager	√ Performand nda HS ⁽¹⁾ √ nda	√ ce, Revenue FMV⁽¹⁾	√ & SI Progra EW √	√ am Action B HW⁽¹⁾ √	√ Based YtD S MFR ⁽¹⁾	√ Geptember 2 BSW ⁽¹⁾	√ 2021 BW⁽²⁾
	Attendance List October 12, 2021	1. 2. V 1. 2.	Report of C (Outlook) Report of L M N/A Report of L Report of C A DR ⁽¹⁾	√ perational F mited Ager AW™ √ mited Ager perational F	√ Performano Inda HS ⁽ⁿ⁾ √ Inda Performano	√ ce, Revenue FMV ⁿ - ce & Revenu	√ & SI Progra EW √ e of W1 Oc	√ am Action B HW ⁽ⁿ⁾ √ tober 2021	√ Based YtD S MFR ⁽¹⁾ √	√ Geptember 2 BSW ⁽¹⁾ √	√ 2021 BW ⁽²⁾ √
	Attendance List October 12, 2021 Attendance	1. 2. R / V 1. 2. R / V	Report of C (Outlook) Report of L M N/A Report of L Report of C A DR ⁽¹⁾ N/A	√ perational R mited Ager AW M √ mited Ager perational R AW M √	√ Performand HS ⁽¹⁾ √ Inda Performand HS ⁽¹⁾ √	√ ce, Revenue FMV® - ce & Revenue FMV®	√ & SI Progra √ e of W1 Oc EW √	√ am Action F HW ⁽⁰⁾ √ tober 2021 HW ⁽⁰⁾	√ Based YtD S MFR ⁽⁰⁾ √ MFR ⁽¹⁾	√ September 2 BSW ⁽¹⁾ BSW ⁽¹⁾	√ 2021 ₩ ⁽²⁾ √
₽9.	Attendance List October 12, 2021 Attendance List	1. 2. R / V 1. 2. R / V	Report of C (Outlook) Report of L A DR ⁽¹⁾ / N/A Report of C A DR ⁽¹⁾ / N/A Report of C	√ perational R mited Ager √ mited Ager perational R AW ⁽¹⁾ √ perational R	√ Performano nda HS ⁽ⁿ⁾ √ nda Performano √ Performano	√ ce, Revenue FMV® - ce & Revenue FMV® √	√ & SI Progra √ e of W1 Oc EW √ e W2	√ am Action F HW ⁽⁰⁾ √ tober 2021 HW ⁽⁰⁾	√ Based YtD S MFR ⁽⁰⁾ √ MFR ⁽¹⁾	√ September 2 BSW ⁽¹⁾ BSW ⁽¹⁾	√ 2021 ₩ ⁽²⁾ √
₽9.	Attendance List October 12, 2021 Attendance List	1. 2. 7. 7. 7. 2. 7. 7. 7. 7. 7.	Report of C (Outlook) Report of L A DR ⁽¹⁾ / N/A Report of C A DR ⁽¹⁾ / N/A Report of C	√ perational F mited Ager √ mited Ager perational F AW [®] √ perational F elkom's WiF	√ Performano HS ^m √ nda Performano V Performano i Developm	√ ce, Revenue FMV ⁽¹⁾ - ce & Revenu FMV ⁽¹⁾ √ ce & Revenu	√ & SI Progra √ e of W1 Oc EW √ e W2	√ am Action F HW ⁽⁰⁾ √ tober 2021 HW ⁽⁰⁾	√ Based YtD S MFR ⁽⁰⁾ √ MFR ⁽¹⁾	√ September 2 BSW ⁽¹⁾ BSW ⁽¹⁾	√ 2021 ₩ ⁽²⁾ √
₽9.	Attendance List October 12, 2021 Attendance List	1. 2. V 1. 2. R J V 1. 2.	Report of C (Outlook) Report of L M N/A Report of L Report of C A DR ⁽¹⁾ N/A Report of C Report of C Report of C	√ perational F mited Ager √ mited Ager perational F AW [®] √ perational F elkom's WiF	√ Performano HS ^m √ nda Performano V Performano i Developm	√ ce, Revenue FMV ⁽¹⁾ - ce & Revenu FMV ⁽¹⁾ √ ce & Revenu	√ & SI Progra √ e of W1 Oc EW √ e W2	√ am Action F HW ⁽⁰⁾ √ tober 2021 HW ⁽⁰⁾	√ Based YtD S MFR ⁽⁰⁾ √ MFR ⁽¹⁾	√ September 2 BSW ⁽¹⁾ BSW ⁽¹⁾	√ 2021 ₩ ⁽²⁾ √

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No.	Date						Meeting's	s Agenda				
j].	October 21, 2021	1.		Report of M	anagemen	t YtD Septe	ember 2021					
		2.		BOC Conce	rn which re	ported reg	ularly					
		3.		BOC Conce of TelkomGi	oup as a Di							
		,		Subsidiaries		, ,						
		4.		RKAP Propo			Deres Deres		> ⊤ -Ш			
	Attendance	5.		Change of F				. ,			DCM(II)	D A (/2)
	List		RA	DR(1)	AW ⁽¹⁾	HS(1)	FMV ⁽¹⁾	EW	HW ⁽¹⁾	MFR ⁽¹⁾	BSW ⁽¹⁾	BW ⁽²⁾
2.	November 1	1	\checkmark		√)orformon			√ (tobor 2021	\checkmark	\checkmark	V
Ζ.	November 1, 2021	1. 2		Report of O			e & Revenu	e of vv4 OF	KLODEL ZUZI			
		2.		Report of Li				E 14/			DCM(II)	D14//2
	Attendance List		RA		AW ⁽¹⁾	HS ⁽¹⁾	FMV ⁽¹⁾	EW	HW ⁽¹⁾	MFR ⁽¹⁾	BSW ⁽¹⁾	BW ⁽²⁾
7		-	\checkmark	N/A	V			\checkmark	\checkmark	\checkmark	\checkmark	V
3.	November 9, 2021	1. 2.		Report of Li Report of O (Outlook)	-		ce, Revenue	& SI Progra	am Action I	Based YtD (October 202	.1
	Attendance		RA	DR ⁽¹⁾	AW ⁽¹⁾	HS ⁽¹⁾	FMV ⁽¹⁾	EW		MFR ⁽¹⁾	BSW ⁽¹⁾	BW ⁽²⁾
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4.	November 16,	1.	V	Report of O	v	v Performan	v 20 8. Devenu	v	v wember 20	v	V	V
т.	2021	2.		Report of Li				01 112 110		21		
	Attendance		RA		AW ⁽¹⁾	HS(1)		EW	HW ⁽¹⁾		BSW ⁽¹⁾	BW ⁽²⁾
	List		κ Α √	N/A					,		,	
5.	November 23,	1.	V	Report of O					√ bor (Closin		V	V
Ο.	2021	ı. 2.					le a Revenu	e fid Okio	DDEI (CIUSIII	g) and vvs i	NOVEITIDEI 2	2021
	Attendance		RA	Report of Li		HS(1)		EW	HW ⁽¹⁾	MFR ⁽¹⁾	BSW ⁽¹⁾	BW ⁽²⁾
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5.	November 26,	1.	V	Report of M					\checkmark	\checkmark		
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		z. 3.		Additional (oncern tha	t needs to		: Update o	n the study	regarding	addition of	MDI
		4.		Additional c	liscussion: E	Establishm					being a Pur	e Digita
	Attendance		RA	DR ⁽¹⁾	AW ⁽¹⁾	HS ⁽¹⁾	FMV ⁽¹⁾	EW	HW ⁽¹⁾	MFR ⁽¹⁾	BSW ⁽¹⁾	BW ⁽²⁾
	List		\checkmark	N/A	\checkmark	\checkmark		\checkmark		\checkmark	\checkmark	
7.	November 30,	1.		Report of Li	mited Ager	nda						
	2021	2.		Report of O	oerational P	Performanc	ce & Revenu	e of W4 No	ovember 20	21		
		3.		Report of Li	mited Ager	nda						
	Attendance		RA	DR ⁽¹⁾	AW ⁽¹⁾			EW	HW ⁽¹⁾	MFR ⁽¹⁾	BSW ⁽¹⁾	BW ⁽²⁾
				N/A	\checkmark	\checkmark		\checkmark		\checkmark	\checkmark	
	List						ce, Revenue	& SI Progra	am Action I	Based YtD N	November 2	.021
8.	December 7, 2021	1.		Report of O (Outlook)	oerational F	Performanc	,					
3.	December 7,	1. 2.					,					
3.	December 7, 2021 Attendance	2.	RA	(Outlook)			FMV ⁽¹⁾	EW	HW ⁽¹⁾	MFR ⁽¹⁾	BSW ⁽¹⁾	BW ⁽²⁾
3.	December 7, 2021	2.	RA √	(Outlook) Report of Li	mited Ager	nda	·	EW √	HW (¹) √	MFR ⁽¹⁾	BSW (¹) √	BW ⁽²⁾
	December 7, 2021 Attendance List December 14,	2.		(Outlook) Report of Li DR⁽¹⁾	mited Ager AW ₪ √	nda HS (1) V	FMV ⁽¹⁾					1
	December 7, 2021 Attendance List	2.		(Oùtlook) Report of Li DR⁽¹⁾ N/A	mited Ager A₩^{®)} √ mited Ager	nda HS™ √	FMV ⁽¹⁾ √	\checkmark	\checkmark	\checkmark		
	December 7, 2021 Attendance List December 14,	2.		(Outlook) Report of Li DR ⁽¹⁾ N/A Report of Li Report of O	mited Ager AW™ √ mited Ager perational F	nda HS(1) √ nda Performano	FMV ⁽¹⁾ √ ce & Revenue	√ e of W1 De	\checkmark	\checkmark		
9.	December 7, 2021 Attendance List December 14,	2. 1. 2. 3.		(Oùtlook) Report of Li DR⁽¹⁾ N/A Report of Li	mited Ager AW™ √ mited Ager perational F	nda HS(1) √ nda Performano	FMV ⁽¹⁾ √ ce & Revenue	√ e of W1 De	\checkmark	\checkmark		BW ⁽²⁾ √ BW ⁽²⁾



	Board of Directors' Attendance and Agenda at Internal Meetings													
No.	Date						Meeting's	s Agenda						
60.	December 21,	1.	Re	port of O	perational F	Performance	e & Revenu	e YtD Nover	nber (Clos	ing) and W	2 Decembe	r 2021		
	2021	2.	Re	port of Lii	mited Agen	ıda								
		3.	Re	port of Lii	mited Agen	ıda								
		4.	Re	port of Lii	mited Agen	ıda								
	Attendance		RA		AW ⁽¹⁾	HS ⁽¹⁾	FMV ⁽¹⁾	EW	HW ⁽¹⁾	MFR ⁽¹⁾	BSW ⁽¹⁾	BW ⁽²⁾		
	List		\checkmark	N/A		\checkmark	\checkmark		\checkmark	\checkmark	\checkmark	\checkmark		
61.	December 30,	1.	Glo	obal Expa	nsion Strate	egy Present	ation							
	2021	2.	Re	port of O	perational F	Performance	e & Revenu	e of W3 Dec	ember 20	21				
		3.	Re	port of Pr	oduct and	New Produ	ct Performa	ance in 2021						
		4.	Re	port of Sc	ocialization	of UU Harm	ionisasi Per	raturan Perp	pajakan (F	HPP)				
		5.												
			Re	port of Te	lkom Click	2020 Readi	ness							
		6.			elkom Click : mited Agen		ness							
			Re	, port of Lii		ıda	ness							
	Attendance	6.	Re	, port of Lii	mited Agen	ıda	FMV ⁽¹⁾	EW	HW ⁽¹⁾	MFR ⁽¹⁾	BSW ⁽¹⁾	BW ⁽²⁾		
	Attendance List	6.	Re Re	port of Lii port of Lii	mited Agen mited Agen	ida ida		EW	HW (1)	MFR ⁽¹⁾ √	BSW ⁽¹⁾ √	BW ⁽²⁾ √		
Rema	List	6.	Re Re	port of Lii port of Lii DR⁽¹⁾	mited Agen mited Agen AW (1)	ida ida HS ⁽¹⁾	FMV ⁽¹⁾					BW ⁽²⁾ √		
Rema RA	List	6. 7.	Re Re	port of Lii port of Lii DR⁽¹⁾	mited Agen mited Agen AW [®] √	ida ida HS ⁽¹⁾	FMV ⁽¹⁾ √					BW ⁽²⁾ √		
	List arks:	6. 7.	Re Re √	, port of Lii <u>port of Lii</u> <u>pr()</u> N/A Edi Wit	mited Agen mited Agen AW [®] √	ida ida HS ^{∩)} √	FMV ^m √ Since M	√				BW ⁽²⁾ √		
RA	List arks: Ririek Adrians	6. 7.	Re RA √ EW	port of Lii port of Lii DR ⁽¹⁾ N/A Edi Wit Herlan	mited Agen mited Agen AW™ √ jara	da da HS [™] √ (1) (2)	FMV ^m √ Since M	√ 1ay 28, 2021				BW ⁽²⁾ √		
RA DR	List arks: Ririek Adrians Dian Rachma	6. 7.	Re RA √ EW HW	, port of Lii <u>port of Lii</u> DR ⁽¹⁾ N/A Edi Wit Herlan	mited Agen mited Agen AW ♥ √ jara Wijanarko	da da HS™ √ (1) (2) asyid	FMV ^m √ Since M	√ 1ay 28, 2021				BW ⁽²⁾ √		
RA DR AW	List arks: Dian Rachma Afriwandi Heri Supriadi	6. 7. syah wan	Re RA ✓ EW HW MFR	, port of Lii <u>port of Lii</u> DR ⁽¹⁾ N/A Edi Wit Herlan Muham Budi Se	mited Agen mited Agen AW™ √ jara Wijanarko nad Fajrin R	da da HS™ √ (1) (2) asyid	FMV ^m √ Since M	√ 1ay 28, 2021				BW ⁽²⁾ √		

Board of Directors' Attendances at Internal Meeting

					Percentage of Attendance
No.	Name	Position	Total Meetings	Total Attendances	%
1.	Ririek Adriansyah	President Director	61	61	100
2.	Heri Supriadi	Director of FRM	61	61	100
3.	FM Venusiana R.	Director of CONS	61	59	96.72
4.	Herlan Wijanarko	Director of NITS	61	60	98.36
5.	Muhamad Fajrin Rasyid	Director of DB	61	61	100
6.	Budi Setyawan Wijaya	Director of SP	61	61	100
7.	Edi Witjara	Director of EBIS	61	59	96.72
8.	Afriwandi	Director of HCM	61	60	98.36
9.	Dian Rachmawan	Director of WINS ⁽¹⁾	28	28	100
10.	Bogi Witjaksono	Director of $WINS^{(2)}$	33	32	96.97

Remarks: (1) Since May 28, 2021 (2) Up to May 28, 2021